

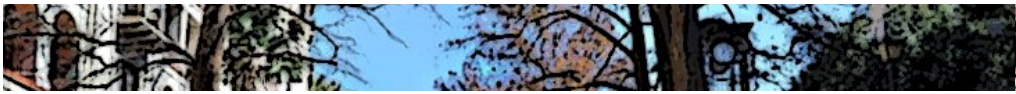
28th Annual **ACRA Conference**
CRM: Bridging Agencies, Industries, and the Community



September 21-25, 2022

The Menger Hotel

San Antonio, Texas



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Staff

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Chief Lobbyist- Andrew Goldberg, Agora, andrew@agoragov.com





ACRA 2022 Program Summary

THURSDAY, SEPTEMBER 22, 2022

8:00am–1:00pm **Board of Directors Meeting**

Location: Cavalier Room

Moderator: Daniel Cassidy, ACRA President/ AECOM

12:00pm–5:30pm **Registration**

Location: Ballroom Prefunction Area

1:00pm–5:00pm **Interpreting the Missions: A Bus Tour
of the San Antonio Mission District**

Location: Meet buses in front of the Menger Hotel

Presenter: James Oliver

Ticketed Event. San Antonio is known for its food, hospitality, and especially its history. Join ACRA on a bus tour of the San Antonio Mission District to learn about these significant historic buildings and landscapes. The tour will be led by the National Park Service with a notable focus on changing interpretations of these important sites and the challenges of communicating a polyvocal past to today's tourists.

6:00pm–8:00pm **ACRA 28th Annual Conference
Welcome Reception**

Sponsor: Beta Analytic

Location: Minuet Room

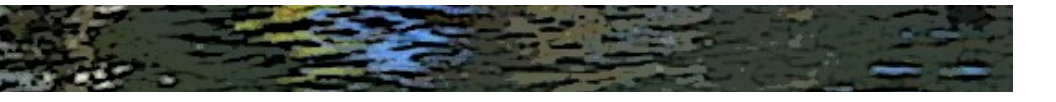
Remarks by Dan Cassidy, ACRA President/ AECOM

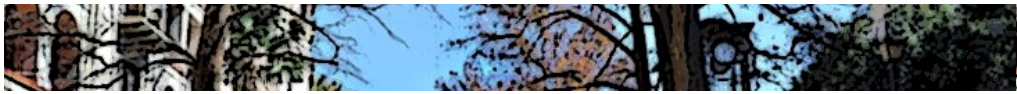
Say hello to your colleagues as ACRA welcomes all of our participants to San Antonio. Hors d'oeuvres will be served, and a cash bar will be available.

FRIDAY, SEPTEMBER 23, 2022

7:30am–4:30pm **Registration**

Location: Ballroom Prefunction Area





8:30am–4:00pm

Exhibitor Hall & Coffee Room

Location: Ballroom Prefunction Area

8:00am–8:15am

President's Welcome

Location: Ballroom AB

Presenters: Daniel Cassedy, ACRA President/ AECOM

8:15am–9:00am

**Session 1: Introduction to the
Archaeology, History, and
Architecture of San Antonio, Texas**

Sponsor: Dovetail Cultural Resource Group

Location: Ballroom AB

Moderator: Ann M. Scott/ Terracon

Presenters: Matthew Elverson/ City of San Antonio; Jenny Hay/ City of San Antonio; Shawn Marceaux/ City of San Antonio

The City of San Antonio has a long and fascinating history. This introduction, presented by the City Archaeologists and Architectural Historian from the local Office of Historic Preservation, will cover highlights from early Native American occupations to the establishment of Spanish Missions; discuss aspects leading up to the Texas Revolution and Early Statehood; and introduce the City's legacy neighborhoods and historic landmarks, including recent initiatives related to shotgun houses, African-American history, and intangible cultural heritage.

9:00am–10:00am

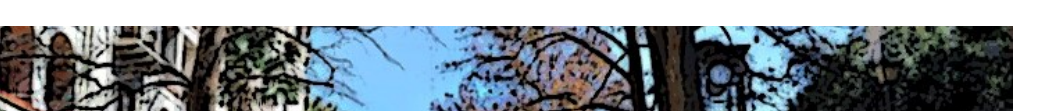
**Session 2: Having Teeth- When the
Antiquities Code of Texas and San
Antonio's Unified Development Code
Meet**

Location: Ballroom AB

Moderator: Ann M. Scott/ Terracon

Presenters: Nesta Anderson, ACRA Vice President for Diversity/ Legacy Cultural Resources; Emily Dylla/ Texas Historical Commission; Matthew Elverson/ City of San Antonio; Jenny Hay/ City of San Antonio; Shawn Marceaux/ City of San Antonio; Ann M. Scott/ Terracon





Archaeological resources in San Antonio are the subject of some of the most robust compliance protections in the country. Projects occurring on non-federal public property are subject to the Antiquities Code of Texas, administered by the Texas Historical Commission—the agency that also houses the State Historic Preservation Office. The City of San Antonio’s Unified Development Code has regulations in place for actions, such as platting, that trigger review by the City’s Office of Historic Preservation, including archaeological resources. This panel will discuss how these laws work in tandem in San Antonio, how they compare to regulations elsewhere, and how consultants and regulators work together to preserve the myriad and unique archeological resources in the city.

10:00am–10:15am

Coffee Break

Sponsor: Stantec

Location: Ballroom Prefunction Area

10:15am–11:30am

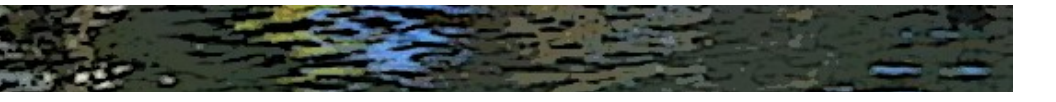
Session 3: Leveraging Partnerships to Develop Heritage Tourism and Awareness—Learning from San Antonio

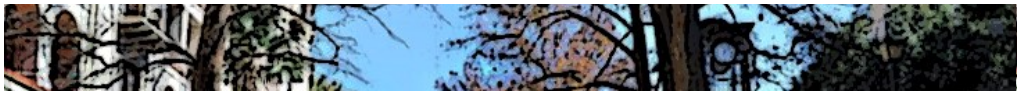
Location: Ballroom AB

Moderator: Rachel Feit/ Acacia Heritage Consulting; Mason Miller/ AmaTerra Environmental, Inc.

Presenters: Vincent Michael/ San Antonio Conservation Society; Colleen Swain/ COSA Unesco World Heritage Office; Todd Wascher/ Lake | Flato Architects

Heritage tourism is a fast-growing sector of the tourism industry; available industry statistics suggest that heritage tourism and awareness can be a powerful engine for economic development in the places in which it is promoted. Apart from the economic benefits, heritage tourism and awareness also instill pride of place among community residents, create more cohesive communities, and result in more robust preservation initiatives. The City of San Antonio has always been at the forefront of heritage preservation and tourism. With strong public and private investment, San Antonio’s historic fabric has become iconic not only for its Spanish colonial resources,





but also for its 19th- and 20th-century cultural resources that reflect the city's social and ethnic diversity. San Antonio was one of the first cities in America to protect and promote visitation of its historic resources; during the 1920s and 1930s it was among the first cities to see the economic potential of its historic assets. Today San Antonio has some of the more forward-thinking local preservation ordinances in the country. The city has received Unesco World Heritage designations for its concentration of five Spanish Colonial missions and as a Creative City of Gastronomy. In this session we will hear from individuals and agencies at the forefront of developing the partnerships, both public and private, to facilitate the city's heritage awareness, preservation, and tourism efforts.

**11:30am–1:30pm **Boxed Lunches/ Free Time and
Committee Meetings (Optional)****

Boxed lunches will be provided to all conference attendees. Want to get more involved in ACRA? Several committees are having a working lunch during this time to discuss their goals and initiatives. This is an optional event; additional details will be provided during the slate of sessions.

**1:30pm–2:00pm **Session 4: Airlie House Revisited-
Preparing Archaeology for the 21st
Century and Updating the National
Strategy for Federal Archaeology****

Sponsor: Metcalf Archaeological Consultants

Location: Ballroom AB

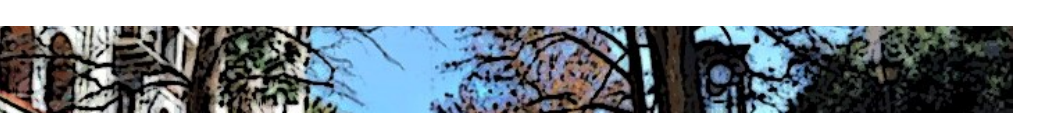
Moderator: Daniel Cassidy, ACRA President/ AECOM

Presenters: Kimball Banks, ACRA Government Relations

*Committee Chair/ Metcalf Archaeological Consultants; Daniel
Cassidy, ACRA President/ AECOM*

The National Historic Preservation Act of 1966 assigned the responsibility of guiding the federal archaeology program to the National Park Service (NPS). Over the past 50 years, though, the profession has changed; much of this change in recent years has been guided by technological innovations and social issues such as climate change and environmental justice. There is a need today to





ensure that the federal program reflects and is responsive to these changes. In 1977, the SAA published *The Management of Archeological Resources; The Airlie House Report*, which provided the summaries of a series of six NPS-funded seminars. The Airlie House Report was influential in realigning the profession for managing archaeological resources for preservation, rather than excavation; establishing a Registry of Professional Archeologists; and establishing professional qualifications and standards for research and reports. In the fall of 2021, the NPS Consulting Archaeologist recruited an initial steering committee with representatives from multiple societies and organizations to try to organize a forum in 2023 to revisit the Airlie House project and gather input from a broad constituency. This ACRA conference session is part of the steering committee effort to solicit feedback, guidance, and opinions from ACRA members on how the Airlie House Revisited forum should be organized, who should be involved, and what topics are most relevant.

2:00pm–3:15pm

**Session 5: The Final Frontier-
Preserving Space-Related Places**

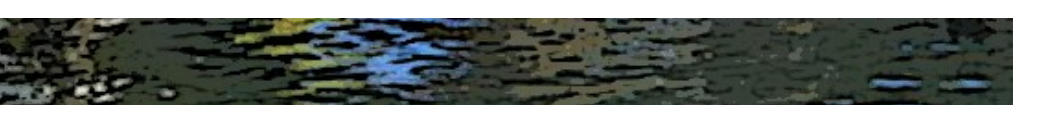
Sponsor: Mead & Hunt

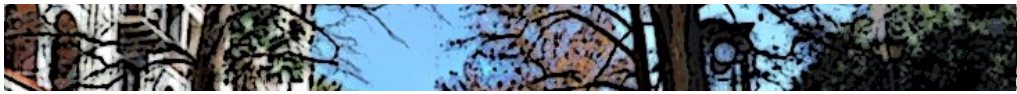
Location: Ballroom AB

Moderator: Daniel Cassedy, ACRA President/ AECOM

Presenters: Daniel Cassedy, ACRA President/ AECOM;
Sandra Tetley/ NASA Johnson Space Center; Adam Graves/
GRAVitate, LLC; Karen Kincaid Brady/ University of Texas
at Austin

Human beings have been venturing into space since 1957 when U.S.S.R. launched Sputnik, the first artificial satellite to orbit Earth. Over the past 65 years, a wide variety of space-related sites, structures, and objects have been created, on the Earth and on the Moon, and many of them are already recognized as historically significant. This session will provide an overview of space-related cultural resources and discuss broader questions on eligibility of our recent past. Daniel Cassedy will begin with an overview of the broad array of space-resources created and managed by the National





Aeronautics and Space Administration (NASA), and Sandra Tetley will give us an inside look at the complexities and surprising discoveries associated with the award-winning restoration of NASA's iconic Apollo Mission Control Center at Johnson Space Center. Karen Kincaid-Brady will then take us into space and present her data on preserving the cultural landscape of Tranquility Base on the moon.

3:15pm–4:45pm **Session 6: Foodways and Heritage Preservation**

Sponsor: Davis-King & Associates

Location: Ballroom AB

Moderator: Michelle St. Clair/ Stantec

Presenters: Vincent Michael/ Conservation Society of San Antonio; Claudia Guerra/ City of San Antonio; Jon Hinojosa, SAY Sí; Marcus Huerta/ Stantec; John Harris/ USDA-NRCS Texas; Colleen Swain/ City of San Antonio World Heritage Office; Shelly Davis-King/ Davis-King & Associates

In this session speakers will consider foodways as a concept, and how this concept brings together varied cultural, social, and economic threads of food production, distribution, and consumption. We will look at local examples and studies further afar. Speakers will share their thoughts on how we can cultivate an understanding of community and foodways, past and present, and how our work in cultural resources management can benefit future studies.

5:00 pm **Optional Tour of Food-Related Heritage Places**

Building on the previous foodways discussion, attendees are welcome to undertake their own exploration of significant food-related places around the Menger Hotel. A map has been provided to all attendees in your welcome bag. Have fun and eat well!

6:00 pm **Small Business Happy Hour
Women Leaders in CRM Happy Hour**

Location: Pat O'Brien's (offsite — 121 Alamo Plaza)





SATURDAY, SEPTEMBER 24, 2022

8:30am–10:00am Registration

Location: Ballroom Prefunction Area

8:30am–4:00pm Exhibitor Hall & Coffee Room

Location: Ballroom Prefunction Area

**9:00am–10:00am Session 7: The ACRA Partnership
Program- Strength from the Outside**

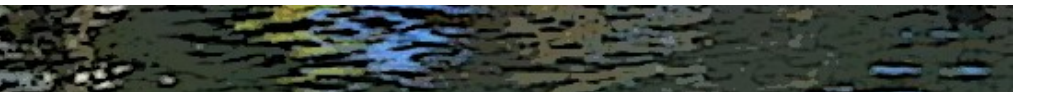
Sponsor: RGA, Inc.

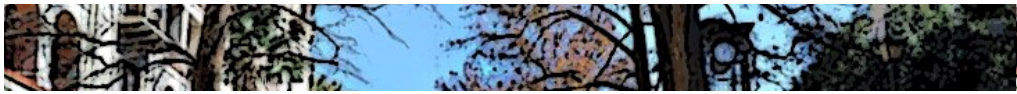
Location: Ballroom AB

Moderator: Richard Grubb, ACRA VP for Membership/ RGA, Inc.; Scott Phillips/ SWCA Environmental Consultants

Presenters: Kenneth Aitchison/ Federation of Archaeological Managers and Employers; Jerryll Moreno/ Commonwealth Heritage Group; Daniel Cassedy, ACRA President/ AECOM

With the appointment of ACRA's first full-time Executive Director and the various new initiatives coming out of ACRA's many committees, the association has focused successfully on building strength from within the association over the past four years. Using that internal strength as a springboard, the ACRA Partnership Program was formed and, in a short amount of time, ACRA has successfully partnered with several domestic and international organizations. The moderated panel composed of the leaders of ACRA and some of its partners will focus on the purpose and benefits of the partnerships and how, moving forward, we can work together on common goals and initiatives to the benefit of ACRA and its membership, the CRM industry as a whole, and the partner organizations themselves. This discussion will also encourage participation from the audience, as the panel would like to hear from representatives of ACRA member firms, so that the partnership program can move ahead with as much input and purpose as possible.





10:00am–10:30am

ACRA Diversity Initiative- How it Started and How it's Going

Sponsor: New South Associates

Location: Ballroom AB

Moderator: Nesta Anderson, ACRA VP for Diversity/ Legacy Cultural Resources

ACRA's Diversity Initiative started strong in 2021 with a series of webinars exploring aspects of diversity within the CRM industry and culminating in powerful panel discussions at the 2021 annual meeting. Find out how we have continued implementing this initiative within the organization and learn what we are planning for our next phase of implementation for the coming year.

10:30am–11:45am

Session 9: ACRA's Washington Update/Government Relations

Sponsor: Archaeological Investigations Northwest, Inc.

Location: Ballroom AB

Moderator: Andrew Goldberg, ACRA Lobbyist/ Agora

Presenters: Andrew Goldberg, ACRA Lobbyist/ Agora; Shawn Patch, ACRA VP for Government Relations/ New South Associates, Inc.; Kimball Banks, ACRA Government Relations Committee Chair/ Metcalf Archaeological Consultants

This session will focus on ACRA's lobbying and advocacy efforts in Washington over the past year. The presenters will review significant developments in the legislative and regulatory areas, including on historic preservation and infrastructure, and how the midterm elections may affect CRM. They will also discuss ongoing efforts to engage member firms, broaden ACRA's outreach with allied groups, engage federal agencies, and how you can speak up for the industry.

11:45am–12:15pm

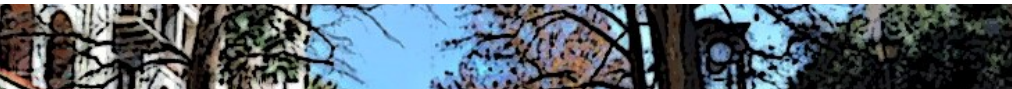
Session 10: ACRA Business Meeting

Location: Ballroom AB

Presenter: Amanda Stratton, Executive Director

ACRA has been making positive changes to strengthen its profile and promotion of a thriving cultural resource management industry.





Join your fellow members to look back at the events of the past year, hear about the important ACRA initiatives and programs slated for the future, and discuss maximizing your membership value.

12:15pm–2:00pm **Lunch on your Own; Take a Student to Lunch (Optional)**

For those who registered for the optional student lunch activity, pairings will be announced prior to the event.

2:00pm–3:00pm **Session 11: “Sometimes I Don’t Know What I’m Doing and I’m Really Tired All the Time…”- A Discussion on Leading People, Managing Burnout, and Holding It All Together!**

Sponsor: Atlatl Archaeology & Laboratory Services

Location: Ballroom AB

Moderator: Kerri Barile, ACRA Conference Committee Co-Chair/ Dovetail Cultural Resource Group

Presenter: Joe Ranzau/ Grant Thornton LLP

Join Joe Ranzau, a Human Resources Transformation expert, archaeological groupie, and father of teenagers for a discussion on leading people and ourselves through times of disruption. He will discuss workplace trends, employee preferences, and what happens when you look around the room and realize you’re the one in charge.

3:00pm–4:15pm **Session 12: University Partnerships and CRM Employment Issues**

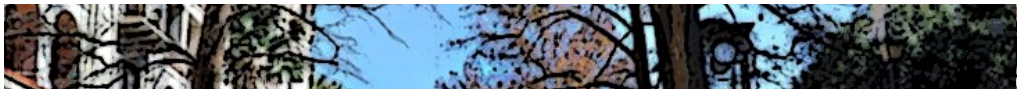
Location: Ballroom AB

Moderator: Ann M. Scott/ Terracon; Amanda Stratton, ACRA Executive Director

Presenters: William Chadwick/ Indiana University of Pennsylvania; Todd Ahlman/ Texas State University; Caitlin Mee/ Terracon; Trish Fernandez/ InContext; Sarah Herr/ Desert Archaeology, Inc.

Since the start of the pandemic, industries across the U.S. have been experiencing labor shortages—and the CRM industry is no exception. Part of addressing this issue involves working with





universities to better prepare students for a career in CRM when they enter the workforce. This session features a panel of CRM firms and university professors leading a discussion on how we can work together to strengthen the labor pool and produce qualified candidates as we face an influx of projects. The conversation will also include the steps ACRA is taking to work more closely with universities as an organization.

6:00pm–9:00pm ACRA Awards Social at the Alamo

Sponsor: Sensys

Location: The Alamo (located across Alamo Plaza/East Crockett Street from the Menger Hotel)

Awards Presenters: Charissa Durst, ACRA Awards Committee Chair/ Hardlines Design Company; Daniel Cassedy, ACRA President/ AECOM

Remarks by Cinder Miller, ACRA President Elect/ Gray & Pape; Gorden Konieczek/ Sensys

Join ACRA at the Alamo for a talk on the history of this significant site followed by food and libations to celebrate ACRA's industry award winners. The Alamo is located within walking distance of the hotel.

SUNDAY, SEPTEMBER 25, 2022

Breakfast on your own.

Speaker Biographies



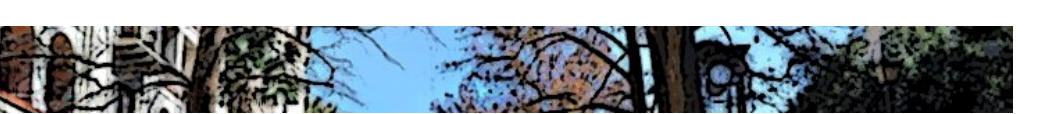
Ahlman, Todd, Ph.D.

Director and Professor, Center for Archaeological Studies (CAS)- Texas State University

At CAS Dr. Ahlman is responsible for obtaining grants and contracts to provide undergraduate and graduate students applied experience in CRM.

Within the Anthropology department at Texas State University, he occasionally teaches courses and mentors undergraduate and graduate students. For the Texas State University Public History Program, he taught a graduate CRM class aimed at exposing history





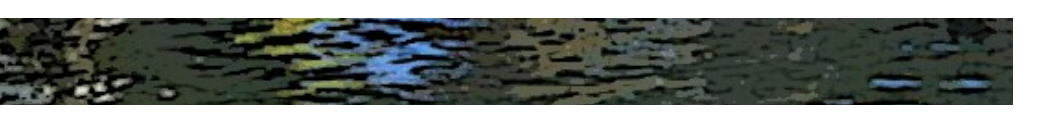
students to different career options and CRM regulations. Prior to joining Texas State University in 2014, he spent 20-plus years in the public and private sectors, mostly doing CRM. His experience with the National Park Service, Tennessee Valley Authority, University of Tennessee, University of Montana, The Louis Berger Group, Inc., and Historical Research Associates, Inc. laid a solid foundation to understand the business of CRM, the needs of clients, and the regulatory requirements of CRM. He has also spent time in the academic sphere at the University of Tennessee and University of Montana where he has taught classes and mentored undergraduate and graduate students. He has been able to translate his CRM experience to the classroom and bring his varied experiences to classes that help prepare students interested in applied anthropological careers.

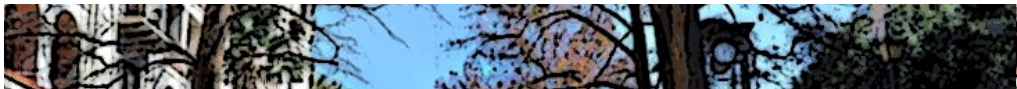


Aitchison, Kenneth, Ph.D.

CEO, Federation of Archaeological Managers and Employers (FAME)

Kenneth Aitchison is CEO of FAME, the trade association for commercial archaeology companies in the United Kingdom and Ireland. Kenneth also owns Landward Research, a consultancy that provides research and advice for the archaeological sector with a particular focus on labor market intelligence and reporting on workforce sizes, turnover, and profitability. He was awarded his PhD by the University of Edinburgh for work in this area in 2011. His company is incorporated in the UK with wholly owned subsidiary businesses in Ireland and New Mexico. Kenneth is Chair of the Register of Professional Archaeologists' Ethics Committee, is active in the Society of American Archaeology (SAA) where he is a member of both the International Government Affairs Committee and the SAA Ethics Committee, and also serves as Treasurer of the Society of Antiquaries of Scotland.





Anderson, Nesta, Ph.D. (ACRA VP for Diversity)

Owner, Legacy Cultural Resources

Nesta Anderson is an archaeologist and historian with more than 20 years of professional CRM experience. She is the co-founder of Legacy Cultural Resources, a small, woman-owned firm based in Austin, Texas, and worked for large engineering firms and small environmental firms prior to its' establishment. Dr. Anderson holds a Bachelor of Arts degree in Anthropology and English Literature from Grand Valley State University, a Master of Arts degree in Anthropology from Louisiana State University, and a Doctorate from the University of Texas at Austin. She has worked throughout Texas, the southeastern United States, and the Midwest. Dr. Anderson has specific experience working with descendant groups on historic cemetery relocations and Traditional Cultural Property surveys, and has a strong interest in working with descendant communities and underrepresented groups to interpret the past. She also has experience working on Spanish Colonial resources throughout San Antonio. She sits on the Texas State Board of Review, is the Vice President for Diversity for ACRA, and the Government Affairs Committee Chair for the Council of Texas Archeologists.

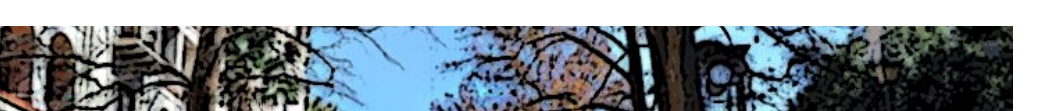


Banks, Kimball, Ph.D., RPA (ACRA Government Relations Committee Chair)

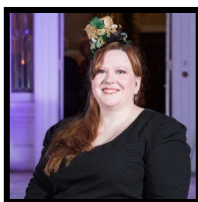
Director of Strategic Development, Metcalf Archaeological Consultants

Kimball Banks has over 45 years of experience in archaeology, CRM, and historic preservation: 26 in the federal sector and the rest in the private sector or university setting. Since 2009, he has been employed by Metcalf Archaeological Consultants. Kimball received his Ph.D. in archaeology from Southern Methodist University in 1984 and has conducted fieldwork in California, Texas, Colorado, the Southwest, the Southeast, and the Northern Plains, as well as for two tribes and in Oman and Egypt. In the federal sector, Kimball first worked for the Bureau of Indian Affairs, beginning as Forest Archaeologist in the Navajo Area





Office then as Area Archaeologist in the Northern Plains Regional Office. He then transferred to the Bureau of Reclamation, first as Area Archaeologist and Native American Affairs Specialist in the Dakotas Area Office then as Tribal and Financial Assistance Officer in the Great Plains Regional Office. Kimball has authored publications on historic preservation. He was a technical expert for one of the first prosecutions of a violation of the Archeological Resources Protection Act in South Dakota. His experience has given him a broad understanding of CRM while his experience in a variety of geographical settings and situations has resulted in a wide-ranging understanding and appreciation of archaeology in general.



Brady, Karen Kincaid, MA, MSHP

Programming Director, Neill-Cochran House Museum

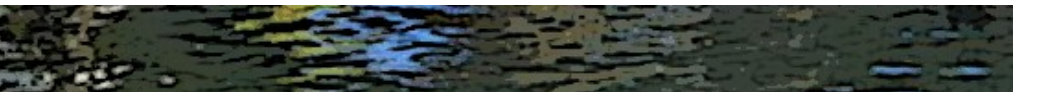
Karen Kincaid Brady holds a Master of Science in Historic Preservation from the University of Texas at Austin, and a BA and MA in History and a Certificate in Historic Preservation from the University of Texas at San Antonio. Prior to joining the Neill-Cochran House Museum, Karen worked as a Project Manager and Historic Preservation Lead at R&K Solutions, Inc. and as the Membership Coordinator at the Federal Bar Association. In addition to working at the Neill-Cochran House Museum, Karen continues to pursue her passion for history and education in another form as an Adjunct Lecturer at San Antonio College. Karen's publication achievements include "The Hangars on the Banks of the St. John's River: The Landplane Hangar Historic District at NAS Jacksonville" and "Monumental Reinterpretation."

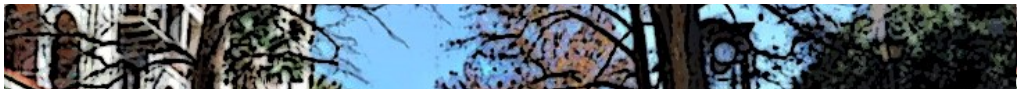


Cassedy, Daniel, Ph.D. (ACRA President)

Senior Archaeological Consultant, AECOM

Dr. Daniel Cassidy is ACRA's President and one of the senior cultural resource managers at AECOM, a Fortune-500 engineering and environmental firm that has a CRM group of over 300 archaeologists, historians, and architectural historians in 23 US states as well as Canada, Australia, and the UK. Since his first job as a field





technician in 1979, Dan has accumulated a broad spectrum of experience at private sector consulting firms, SHPOs, and university applied-research facilities, and he has been with AECOM (formerly URS) since 2000. While Dan's original academic training at the University of New Hampshire and Binghamton University focused on the prehistory of Northeastern North America, he has a broad range of experience with cultural resources across many time periods and regions, encompassing archaeological sites, standing structures, and cultural landscapes from Alaska to Florida.



Chadwick, William, Ph.D., RPA, PG

*Associate Professor and Director of the IUP
Archaeological Services Center, Indiana University
of Pennsylvania*

Prior to becoming a faculty member at IUP in 2015, Bill worked within CRM since his second year as an undergraduate (1987) transitioning in the 28-year career from a field technician to Senior Project Manager/Principal Geoarchaeologist while conducting numerous archaeological surveys, geoarchaeological examinations of paleogeographies and paleoenvironments, and geophysical surveys related to both historic and prehistoric archeological sites and their environs throughout the Middle-Atlantic, Mid-Western, and New England regions. During his tenure in CRM, he was author or co-author of over 100 reports and papers. As a faculty member within the IUP Anthropology Department, he instructs students in applied archaeological methods at both the undergraduate and graduate levels. Applied courses taught include Archeological Lab Methods, Coastal Archaeology, Technologies of the Eastern Woodlands of North America, Archaeological Laws and Ethics, Seminar in Cultural Resource Management I: Method and Theory, Seminar in Cultural Resource Management II: Analysis and Interpretation, Applied Spatial Methods in Archaeology, Geophysical Applications in Archaeology, Archaeological Field School (North American), Advanced Archaeological Field Methods (North American), and Forensic Archaeology Field School. In addition to teaching, Bill is a faculty member advisor and a committee chair or committee





member for numerous students within the IUP Applied Archaeology Masters program.

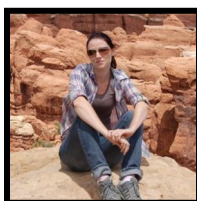


Davis-King, Shelly, Ph.D., RPA

President, Davis-King and Associates and Principal, Historic Cuisine of the Sierra Miwok

Shelly has been involved in various forms of CRM since 1967, as principal of her own firm for much of that time. She is deeply committed to assisting

California's Native Americans, focusing geographically on California's Sierra Nevada and western Great Basin, specializing in ethnography, Native American consultation, archaeology, and legal compliance. With nearly 55 years international experience as a professional archaeologist and anthropologist, she also contributes to the management and boards of many professional and avocational groups, most specifically to ACRA where she is the current Secretary.

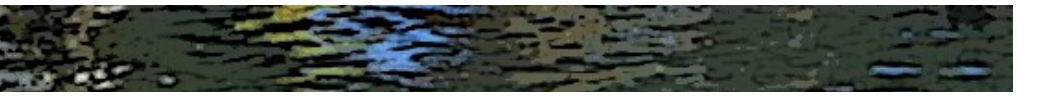


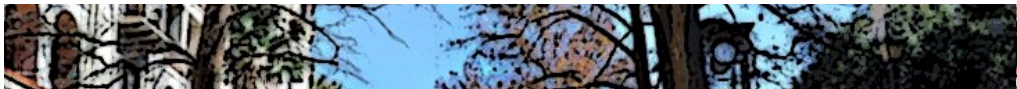
Dylla, Emily, Ph.D.

Terrestrial Archeologist, Texas Historical Commission

Emily Dylla completed dual Bachelor of Science degrees at the University of Utah, majoring in Anthropology and Geography. She then went on to

complete her M.A. and Ph.D. at the University of Texas in Anthropology, studying households and masculinity at Spanish missions in California. After working in CRM before and after graduation, Dr. Dylla joined the Archeology Division staff at the Texas Historical Commission (THC) in 2019 as the Regional Archeologist for South Texas, where she currently works with consultants and a wide variety of applicants on archeological compliance projects under federal and state law. Dr. Dylla co-directs the THC's Lost Cemeteries internship project and currently serves as the Program Chair for the 2023 SAA Annual Meeting.





Elverson, Matthew, M.A., RPA

City Archaeologist, City of San Antonio · Office of Historic Preservation

Matthew began his career as an archeologist in Tuscany, Italy where he served as Assistant Supervisor and Field Supervisor on the Mugello

Valley Archaeological Project during the summers of 2009–2010. In 2008, he completed his field training in Tuscany at the Poggio Colla Field School. Matthew graduated from Guilford College in Greensboro, North Carolina in 2009 with a B.A. in History. Upon graduation, he served as a field archaeologist for several cultural resource management firms throughout Texas, Kansas, Missouri, and Oklahoma. During the fall of 2011, Matthew enrolled in the Anthropology graduate program at Texas State University-San Marcos, where his research focused on historic archaeology and bioarchaeology. At Texas State, he served as Field Director and Adjunct Professor at the St. George's Caye Archaeological Field School in St. George's Caye, Belize. After graduating in 2013, he became the principal investigator for an environmental consulting firm in Austin, Texas. Matthew was hired by the City of San Antonio Office of Historic Preservation in 2014 as the Assistant City Archaeologist. In June 2019, Matthew was hired as the City of San Antonio City Archaeologist. He works closely with the development community and the general public to preserve and protect the rich and diverse cultural fabric of San Antonio.



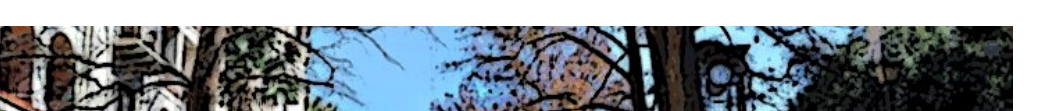
Fernandez, Trish, MA, RPA

President and CEO, InContext

Trish Fernandez is the President and CEO of InContext, a small, woman- and minority-owned corporation specializing in CRM. She has over 27 years experience practicing cultural resources

management in the western United States. She meets the Secretary of Interior's Professional Qualification Standards for Archaeologist and Historian and is a Registered Professional Archaeologist (No. 12198) and a California Registered Historian (No. 583). Ms. Fernandez has devoted her volunteer time to improving standards





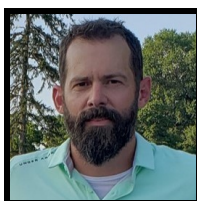
and consistency of professional archaeology through the California State Historical Resources Commission, the Society for California Archaeology. Most recently, she is serving as President of the Register of Professional Archaeologists, where she continues to work toward consistent professional standards and ethics, as well as removing barriers to creating a well trained, diverse, and inclusive workforce.



Goldberg, Andrew (ACRA Lobbyist)

Principal, Agora

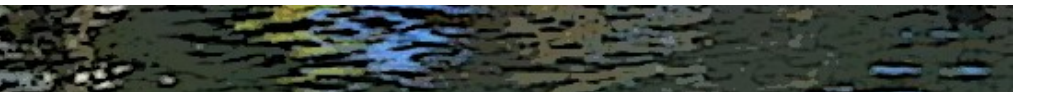
Andrew Goldberg is principal of Agora, a government relations consulting firm in Washington, DC. After studying architecture and design at the University of Pennsylvania, Andrew got his start in politics running local and state campaigns. In Washington, Andrew served as a top legislative aide to key members of Congress, helping two freshman members establish their policy agendas and enact far-reaching legislation. After a stint in the UK, where he created a parliamentary lobbying program for a British healthcare association, Andrew was named the first-ever full-time executive director of Democrats Abroad, the party's overseas arm. Andrew then moved to the American Institute of Architects. There, he rose from manager of federal regulatory relations to become senior director of federal relations and ultimately managing director of government relations and advocacy, transforming its advocacy program to raise the profile of its members in Washington and push several landmark bills to enactment. Andrew has served as a media spokesperson for several organizations and has been quoted in Politico, Roll Call, the Hill, the Washington Post, and others.

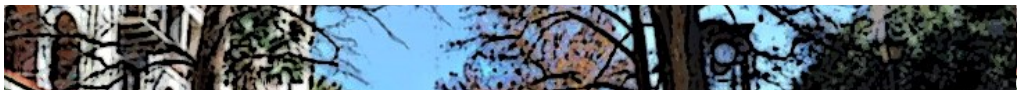


Graves, Adam, Ph.D.

Owner, GRAVitate, LLC

Dr. Graves is a nationally recognized subject matter expert on a wide range of environmental topics including archaeology, history, preservation, tribal consultation, and National Register nominations. He is a published author of several archaeological works, former Adjunct Professor of Anthropology at Sheridan College, Wyoming,





and is currently co-owner of the consulting firm, GRAVitate, LLC in Fort Worth, Texas. Dr. Graves has 25 years of experience completing thousands of environmental permitting projects in compliance with federal historic preservation regulations across the U.S. He is the preferred cultural consultant at NASA JSC, and served as lead preservationist and technical project manager for the restoration of the historic Apollo Mission Control.



Guerra, Claudia

Cultural Historian, Office of Historic Preservation-City of San Antonio

Claudia is San Antonio's first Cultural Historian. Her work focuses on including the voices of those who feel disenfranchised from preservation. As

Cultural Historian, Claudia has been conducting oral histories and cultural mapping to capture the complete cultural story of San Antonio. Using principles from international perspectives on living heritage, her goal is to expand our understanding of heritage and to develop holistic policies that perpetuate tangible and intangible resources. Her work has aided in the creation of a new division in OHP, dedicated to living heritage in order to focus on sustainable development, socially inclusive practices, the protection and promotion of community character and cultural heritage, and the revitalization of traditional building crafts and trades. Previous to this position, she worked for the Center for Cultural Sustainability at the University of Texas at San Antonio, where her research focused on the connection between Spirit of Place and Spirit of People. She is the editor of the official San Antonio Tricentennial book, "300 Years of San Antonio and Bexar County." Currently, she also serves as a U.S. ICOMOS representative to the Sustainable Development Goals Working Group.

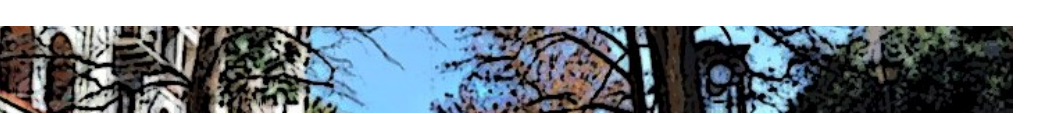


Harris, John, M.A., RPA

Archeologist, USDA-NRCS Texas

John Harris is a historical archaeologist and landscape archaeologist who serves as a Cultural Resource Specialist for the USDA's Natural Resource Conservation Service in Texas. He holds a





Masters of Anthropology from the University of Montana. He is a researcher of archaeological documentation and biocultural heritage interested in integrating historical ecology research programs and landscape archaeology. He has presented widely on the subject.



Hay, Jenny, Ph.D.

ScoutSA Program Manager, Office of Historic Preservation- City of San Antonio

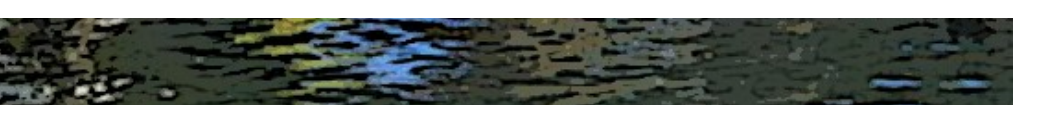
Dr. Hay is the Program Manager of ScoutSA, which empowers people to explore the past by discovering and celebrating stories of San Antonio's historic places through the City's comprehensive survey and designation initiative as well as a robust community engagement and digital humanities portfolio. Prior to joining the City in 2016, Dr. Hay held the position of Preservation Outreach Manager at the Conservation Society of San Antonio. Jenny volunteered for several years with Historic Green in New Orleans and currently serves on the board of the Power of Preservation Foundation in San Antonio. Her research spans the intersection of community resilience, historic preservation, climate action, and heritage values. Jenny is a graduate of the University of Texas at Austin and Texas State University, and she earned her PhD in Geography and Anthropology from Louisiana State University in 2014.

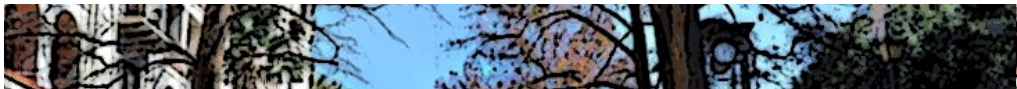


Hinojosa, Jon

President and Director of Innovation, SAY Sí

Jon is an artist masquerading as an arts administrator who serves as the President of SAY Sí, a national award-winning creative youth development program for urban students. The tuition-free program encompasses six distinct multidisciplinary arts programs, including visual, performing, film, and game design. With a recent move of the organization to the westside of San Antonio, they will be incorporating journalism, digital music production, and culinary arts to their program roster. The Wallace Foundation highlighted SAY Sí as an exemplary national art learning model that needs to be replicated across the country. He hopes his legacy will be inspiring and educating the next generation of our nation's





creative leaders.



Huerta, Marcus, M.S.

Architectural Historian, Stantec

Marcus is a San Antonio-based architectural historian with five years professional experience specializing in Section 106 compliance. He holds a B.A. from the University of the Incarnate Word and

an M.S. in Architecture with a concentration in Historic Preservation from the University of Texas-San Antonio. Marcus has recently completed several studies for the City of San Antonio related to bond projects in Brackenridge Park, and surveys related to street improvement projects along Fredericksburg Road, South Presa Street, South Zarzamora Street, and US 90. He has contributed to Historic Structure Reports (HSR) for Mission San José and Mission Concepción, and authored an HSR for Ottawa County, Oklahoma's "Ribbon Road," one of the few remaining single-lane sections of Route 66.



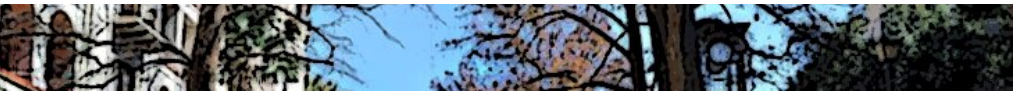
Marceaux, Shawn, Ph.D.

City Archaeologist, City of San Antonio

Shawn Marceaux has more than 20 years of experience in the field of archaeology. He has held positions in academia, federal agencies, and the private sector, and conducted fieldwork in Texas, the

southeastern United States, and Europe. In his current role, he is responsible for managing and coordinating federal, state, and local cultural resource laws, rules, and regulations. He has worked on projects at Mission Valero (also known as the Alamo), Mission Concepción, and Mission Espada, as well as at La Villita and other important archaeological sites in San Antonio. He has authored and co-authored chapters in books, journal articles, and technical reports for archaeological projects. He has given educational talks in public forums and presented papers at professional meetings. His research interests include Spanish Colonial archaeology, the study of cultures in contact, and the use of technology in archaeology. Much of his personal research focuses on Native American-made ceramics and European artifacts recovered from sites in Texas.





Mee, Caitlin, MHP

Architectural Historian, Terracon

Caitlin Mee is originally from Northern California, where she obtained her Bachelors in History from California State University, Sacramento. There she studied the cultural landscapes of California's Gold

Rush and acquired a love for the built environment and sharing how it conveys a sense of place. She was accepted to Georgia State University's historic preservation graduate program in 2016 where she earned her Masters in Heritage Preservation with a focus on Historic Preservation in 2018. Caitlin started her career conducting Section 106 Review for Georgia DOT projects. She currently works for Terracon as an Architectural Historian conducting environmental review for telecommunications projects and other preservation related pursuits. Caitlin's research has focused on reading the chronology of buildings, historic interiors, and decolonizing the Section 106 process. In her free time she enjoys doing historic window rehabilitation, preservation outreach throughout rural Georgia, and exploring with her cattle dog, Tallulah.

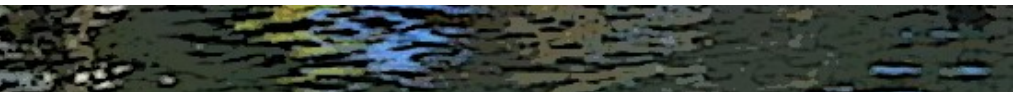


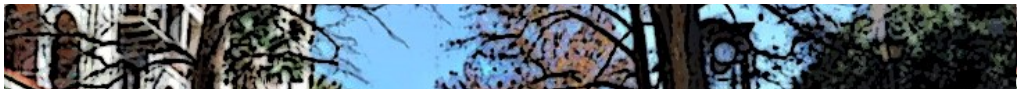
Michael, Vincent, Ph.D.

Executive Director, Conservation Society of San Antonio

Vincent L. Michael is Trustee Emeritus of the National Trust for Historic Preservation, where he was Vice Chair of the Preservation and Sites

Committee and the Diversity Task Force. His 39-year career in heritage conservation includes senior positions such as Chair of the National Council for Preservation Education and John Bryan Chair of Historic Preservation at The School of the Art Institute of Chicago, where he taught historic preservation for 16 years. A prominent keynote speaker and widely read writer, Vincent has also worked on heritage projects in Asia, South America, and Europe.





Moreno, Jerryll

Principal Investigator, Commonwealth Heritage Group

Jerryll Moreno has more than 29 years of professional experience. Jerryll’s training and experience includes survey, testing, data recovery, and monitoring; technical report and treatment plan preparation; technical and scholarly editing; faunal analysis; interpretation and synthesis of archaeological remains and analyses; site damage assessments; and compliance documents including Memorandums of Understanding. She co-leads the National Association of Environmental Professionals (NAEP) Section 106 Workgroup and serves on the NAEP Women+ in STEM committee and the NAEP Leadership Development group. She is also an active member of the SAAs and serves on the publication committee for Kiva, the Southwestern Journal of Anthropology and History.



Oliver, James

Retired, National Park Service

James B. Oliver is a registered Landscape Architect in the State of Texas. He holds a Master of Landscape Architecture degree from Texas A&M University where he specialized in the preservation of historic landscapes. Additionally, Mr. Oliver was awarded a postgraduate “Certificate in Historic Preservation.” He was with the National Park Service for over 30 years, serving as staff landscape architect at the San Antonio Missions National Historical Park. Among his many accomplishments, he was distinguished as the “Professional of the Year” by the Alamo Federal Executive Board. Mr. Oliver is involved in all aspects of design, compliance and construction for the multitude of important projects that the park and its many partners undertake. Mr. Oliver retired from federal service in May 2021. He enjoys restoring vintage Volkswagens and traveling.





Shawn Patch, M.A., RPA

Branch Manager, Principal Investigator, and Senior Archaeologist, New South Associates

Shawn has been with New South since 2006 and manages the Greensboro, North Carolina office. He received his B.A. in Anthropology from the University of North Carolina at Greensboro and his M.A. in Anthropology from Eastern New Mexico University. He conducts archaeological research and geophysical surveys, manages projects, and works with a number of federal, state, and private clients. In his free time, he performs in a band that plays classic country music from the Golden Era. He is currently serving his first term as ACRA's Vice President for Government Relations.



Ranzau, Joe

Senior Manager, Grant Thornton LLP

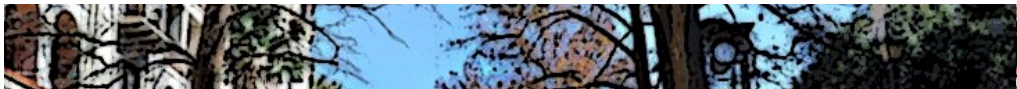
Joe serves as a leader in Grant Thornton LLP's national Human Resources Transformation Advisory Practice and has more than 20 years of experience leading people and transforming the Human Resources function in a variety of industries with clients from 500 people to more than 100,000 employees in 70+ countries. When he's not working you can find Joe enjoying great cocktails, following his friends on archaeological projects in Central America, or caving.



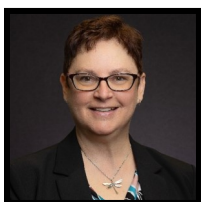
Rhodes, Kathy

President, The Conservation Society of San Antonio

Kathy worked in public relations for a public relations firm and the American Automobile Association in Houston before moving to San Antonio in 1977 to work at the San Antonio Convention and Visitors Bureau in tourism and eventually became the Bureau's Film Commissioner. As Film Commissioner, she worked with the Office of Historic Preservation, historic neighborhood associations, City Council, and the then-River Walk Commission and other City Departments while San Antonio's historic and cultural assets were marketed to Hollywood and New York film companies. She retired after 24 years. Her volunteer



activities have included board member and president of the Las Casas Foundation, the San Antonio Public Library Foundation, and historic preservation committee chair for the Alamo Chapter of Daughters of the American Revolution. At the Society, she has served as chair of the membership and marketing committees and on the strategic planning, program, real estate and awards committees. She has worked to raise awareness of the Society in the community and has monitored all City-related Commissions and was installed as the Society's President in June 2021. She began her second term as President June 2022. In 2020, she was presented with the Albert Nelson Marquis Lifetime Achievement Award by Marquis Who's Who.



Scott, Ann M., Ph.D., RPA

Principal, Terracon

Ann M. Scott earned her PhD in Latin American Studies in 2009 from The University of Texas at Austin. She received a M.A. in Anthropology from Northern Illinois University and a B.S. degree from Central Michigan University. Dr. Scott has over 25 years of archeological experience and has worked for the NPS, the State of Wisconsin, the State of Illinois, and various private consulting firms in the Midwest and Texas including ACRA member firms. She has supervised numerous projects in the Central Texas and San Antonio region focusing on prehistoric life-ways, historic military and ranching activities, as well as evaluated cultural resources discovered in karst or cave environments. In addition to a successful career in CRM, Dr. Scott has a long record of conducting research in Latin America. She has participated in archeological research in Peru, Bolivia, Honduras, Guatemala, Belize and Mexico. Dr. Scott also specializes in Mesoamerican cave archeology studying the use of caves in a ritual context. Her dissertation research examined contemporary use of sacred space among the Kaqchikel Maya in the southern Highlands of Guatemala. She recently moved back to the Midwest to work in the Great Lakes region out of Chicago.





Stratton, Amanda

Executive Director, American Cultural Resources Association

Amanda Stratton joined ACRA as the organization's first full-time executive director in June 2018, bringing with her over 10 years of experience working in the non-profit and trade association industries. Based in Washington, DC, she is working alongside the Board of Directors to execute the association's strategic plan and ensure that ACRA is effectively serving its diverse membership base. Committed to growing the organization and CRM industry overall, her priorities include increasing member engagement, bringing new opportunities to ACRA and its members, and raising the profile of the industry with policymakers, affiliated organizations, and the general public.



Swain, Colleen, M.A.

Director, City of San Antonio World Heritage Office and UNESCO Creative City of Gastronomy Focal Point

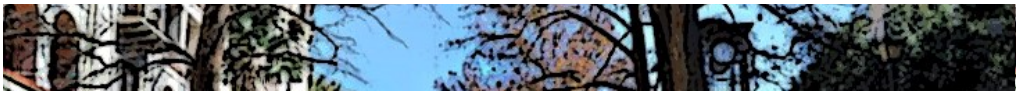
Colleen Swain has served as Director of the City of San Antonio World Heritage Office since April 2016. The office was established to promote the San Antonio Missions, the first and only World Heritage site in Texas, through the implementation of a work plan developed with community input to maximize the socio-economic benefits of the designation. In 2017, she coordinated the City's successful application to become a UNESCO Creative City of Gastronomy. Colleen serves as Deputy Coordinator for the gastronomy category and Focal Point for San Antonio. She holds a bachelor's degree in Communications from Texas A&M University at College Station and a master's degree in Public Administration from the University of Texas at San Antonio.



Tetley, Sandra, MBA

Historic Preservation Officer, NASA Johnson Space Center

Sandra Tetley has worked at the Johnson Space Center for 33 years and has served as the JSC



Historic Preservation Officer (HPO) and Real Property Officer since 2009. She is responsible for all of JSC's buildings and real estate including over 80 historic facilities, two National Historic Landmarks, and a Historic District. As HPO, Ms. Tetley worked on the retirement of the Space Shuttle Program including negotiation of the mitigation for the Shuttle Carrier Aircrafts, the Solid Rocket Booster Retrieval Ships, the White Flight Control Room and nine buildings eligible for the National Register under the Shuttle Program. After receiving a grant from the NPS in 2013 for a complete Historic Furnishings Survey of the Apollo Mission Control Center, she initiated its complete historic restoration which was substantially complete for the 50th Anniversary of the First Moon Landing on July 20, 2019. She has a degree in International Business from The University of Texas at Austin and an MBA from The University of Houston – Clear Lake.



Wascher, Todd, AIA, LEED AP BD+C

Partner, Lake | Flato Architects

Todd Wascher is Partner and a leader in Lake | Flato's Urban Environments studio. Todd has over two decades of experience with commercial development and master planning projects. Much of his work focuses on the inherently sustainable act of adapting existing sites and structures into vibrant, human-scaled destinations that remove barriers to community-building and provide spaces where people want to be. Todd's notable projects include the Pearl Brewery Development, The Witte Museum master plan, and the mass timber Soto Building, all of which are located in San Antonio. Outside of Texas, he is currently working on a master plan development for Montgomery Park in Portland, Oregon, the Trappey Riverfront District in Lafayette, Louisiana, and two mass timber projects in Oregon and Idaho.



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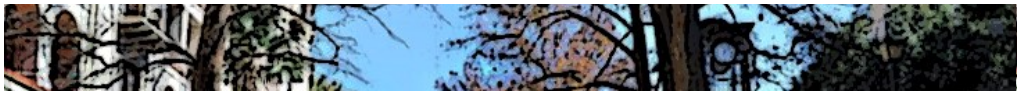


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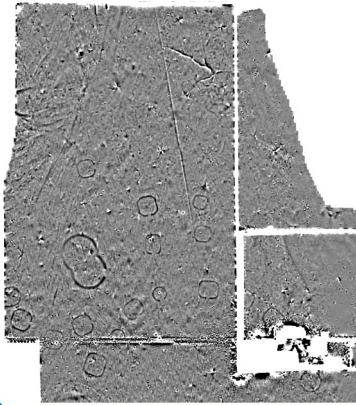
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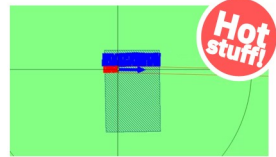


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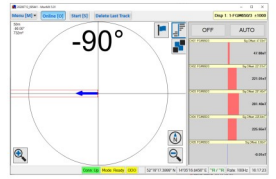
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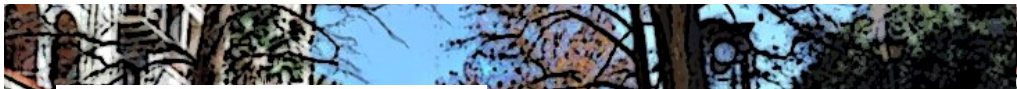
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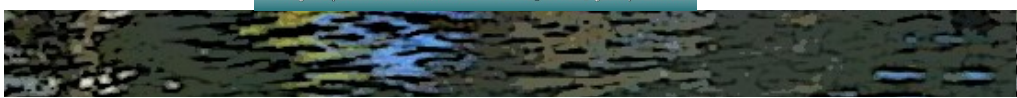


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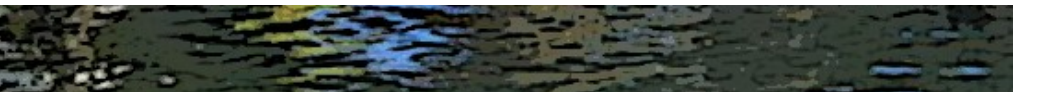
Jacki Mullen, Alpine Archaeological Consultants, Montross, CO

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Ann M. Scott, Terracon, Chicago, IL

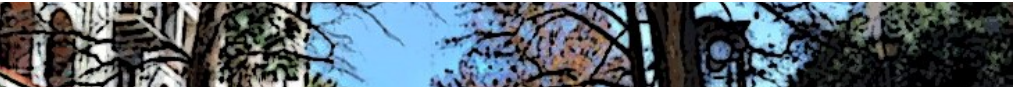
David Yelacic, Terracon, San Antonio, TX





Notes





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