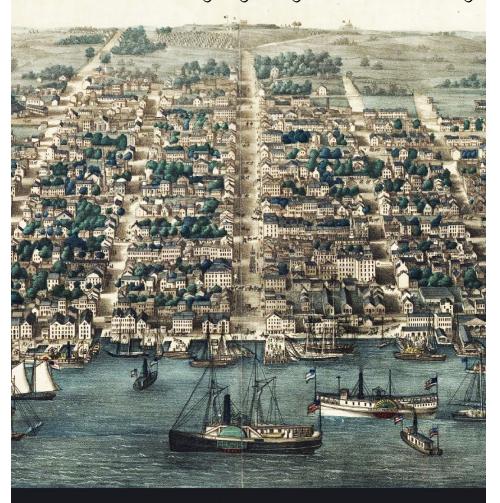
### **SAVE THE DATE!**

# 27th Annual ACRA Conference

A Watershed Year: Navigating Change in the CRM Industry



September 8–12, 2021 Embassy Suites-Old Town, Alexandria, Virginia

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### ACRA 2021 Program Summary

#### **THURSDAY, SEPTEMBER 9, 2021**

8:00am-2:00pm Hill Day

Location: Capitol Hill

Moderator: Andrew Goldberg, ACRA Lobbyist/Agora

12:00pm-5:30pm Registration

Location: 12:00pm-2:30pm= Virginia Ballroom Prefunction Area 2:30pm-5:30pm= Virginia Ballroom

3:00pm-5:00pm Board of Directors Meeting: Committee Reports and Open Session

Location: Virginia Ballroom

Moderator: Dan Cassedy, ACRA President-Elect/ AECOM

Come join us for our board meeting, open to all conference attendees. Hear about committee initiatives and the latest ACRA news. Food and drink will be provided for all.

6:00pm-8:00pm ACRA 27th Annual Conference Welcome Reception

Sponsor: University of Kentucky
Location: Caprese Restaurant and Patio
Remarks by Dan Cassedy, ACRA President-Elect/ AECOM

Say hello to your colleagues as ACRA welcomes all of our participants to Alexandria. Hors d'oeuvres will be served, and a cash bar will be available.

#### FRIDAY, SEPTEMBER 10, 2021

7:30am-4:30pm Registration

Location: Virginia Ballroom Prefunction Area

#### 8:00am-4:30pm Exhibitor Hall and Coffee Room

Location: Carter Room

#### 8:00am-8:15am President's Welcome

Location: Virginia Ballroom

Presenter(s): Nathan Boyless, ACRA President/ Metcalf Archaeological Consultants

#### 8:15am–9:00am Session 1: History and Preservation in Alexandria

Location: Virginia Ballroom

*Moderator*: Kerri Barile, ACRA Conference Committee Co-Chair/ Dovetail Cultural Resource Group

Presenter(s): Gretchen Bulova/Office of Historic Alexandria

Welcome to Historic Alexandria! Enjoy an armchair tour of the City of Alexandria—its history and preservation initiatives—introduced by your local host, Dovetail, and presented by the Director of the Office of Historic Alexandria.

#### 9:00am-9:15am Coffee Break

Sponsor: Archaeological Investigations Northwest, Inc.
Location: Carter Room

## 9:15am-10:30am Session 2: CRM Advocacy During a Pandemic and New Administration: Hill Update/Government Relations

Sponsor: Metcalf Archaeological Consultants

Location: Virginia Ballroom

Moderator: Andrew Goldberg, ACRA Lobbyist/Agora

Presenter(s): Andrew Goldberg, ACRA Lobbyist/Agora; Shawn Patch,

ACRA VP for Government Relations/ New South Associates, Inc.; Kimball

Banks, ACRA Government Relations Committee Chair/ Metcalf

**Archaeological Consultants** 

The past year has been one of adaptation and resilience for ACRA members. The pandemic and a new administration in Washington created numerous policy challenges and opportunities for the CRM industry. This session will focus on ACRA's lobbying and advocacy efforts in Washington over the past year. The presenters will review significant developments in the legislative and regulatory areas, congressional infrastructure, how the Biden Administration has affected CRM in the short-term, and what to expect over the next year. They will also discuss ongoing efforts to engage member firms with sustained outreach and how you can speak up for the industry.

10:30am-11:30am Session 3: Top Missteps that Lead to Legal Challenges for Government Contractors

Location: Virginia Ballroom

*Moderator*: Erin Hudson/Environmental Solutions & Innovations, Inc. *Presenter(s)*: Nichole Atallah/PilieroMazza PLLC

Contracting or subcontracting on a federal contract comes with a host of legal obligations and challenges. From understanding how to budget for wage and hour requirements to when or when not to protest to ensuring proper certification and asserting claims, it's hard to keep up! In this session, Nichole Atallah will highlight some of the most common ways government contractors find themselves in trouble and give strategies for tackling legal challenges—or even avoiding them altogether.

11:30am-1:30pm Boxed Lunches/ Free Time and Committee Meetings (Optional)

Sponsor: Beta Analytic Inc.

Boxed lunches will be provided to all conference attendees. Want to get more involved in ACRA? Several committees are having a working lunch during this time to discuss their goals and initiatives. This is an optional event; additional details will be provided during the slate of sessions.

# 1:30pm-2:30pm Session 4: Planning Ahead: Making the Most of Programmatic Agreements

Sponsor: Alpine Archaeological Consultants, Inc.

Location: Virginia Ballroom

*Moderator*: Blythe Semmer/ Advisory Council on Historic Preservation (ACHP)

Presenter(s): Katharine Kerr/ ACHP; Christopher Daniel/ ACHP; Wes Miksa/ NASA Langley Research Center

Federal agencies are increasingly seeking programmatic approaches to increase the efficiency, effectiveness, and predictability of their Section 106 compliance programs and address their Section 110 responsibilities. Programmatic approaches, which most often take the form of Programmatic Agreements (PAs), present an opportunity for additional benefits when an agency can take a longer-term look at planning for its preservation priorities. This session will offer advice from the ACHP's work with multiple federal agencies in the development of PAs, including indicators that a federal facility has internal processes and resources in place to successfully implement a PA. Case examples will highlight how PAs can work in tandem with master plans, focus resources where they can have the most preservation impact, and allow federal facilities to establish partnerships with SHPOs. tribes, and other stakeholders.

### 2:30pm-4:00pm Session 5: Towards a Community-Driven CRM: Management of Threats to African American Graves

Sponsor: New South Associates

Location: Virginia Ballroom

Moderator: Joe Joseph/ New South Associates

Presenter(s): Alexandra Jones/ Archaeology in the Community and Goucher College; Antoinette Jackson/ University of South Florida; Joanna Wilson Green/ Virginia Department of Historic Resources; Eric

Prendergast/Cardno, Inc

Since 1990, federal legislation has acknowledged the unique threats and challenges to Native American ancestral graves. African American graves and places of burial lack such federal protection, though certain states, cities, and small governments have begun to address gaps in management and protection

on a local level. The panel will discuss the challenges of African American cemetery identification, documentation, and preservation. The panel will address the importance of this work and the ties to modern communities. Topics of erasure and racism as it connects to grief and trauma will be discussed. Examples of recent projects will be provided that demonstrate a range of approaches that have been applied to these important places. Much of the work on these cemeteries falls to CRM professionals, who must engage the local community. The unique roles that community groups, state and Federal regulators, and the CRM industry serve will be explored. Participants will discuss specific state and federal legislation—both existing and proposed—that regulate the protection of African American graves.

#### **SATURDAY. SEPTEMBER 11. 2021**

7:30am-10:00am Registration

Location: Virginia Ballroom Prefunction Area

8:00am-4:30pm Exhibitor Hall and Coffee Room

Location: Carter Room

8:30am–9:00am Session 6: Results of the ACRA Surveys on Harassment and Discrimination in CRM

Sponsor: RGA, Inc.

Location: Virginia Ballroom

Moderator: Daniel Cassedy, ACRA President-Elect/ AECOM

Presenter(s): Sarah Herr/ Desert Archaeology

In 2020 and 2021, ACRA distributed two surveys to examine issues related to harassment and discrimination in CRM. The survey on organizational policies regarding harassment and discrimination was distributed to ACRA member firms, and the survey on individual experiences regarding harassment and discrimination in CRM was distributed by social media; this latter survey was built to collect data parallel to what has previously been collected by the Southeast Archaeological Conference and the Society for California Archaeology. This presentation will look at who is reporting harassment and try to get a sense of the scale and nature of the problems, and will look at how companies create safe workplaces. Time will be allowed for discussion of next steps. Portions of the

data presented during this session were researched by Susan Stinson.

9:00am-10:15am Session 7: A Conversation on Standards, Qualifications, and Training

Sponsor: WSP

Location: Virginia Ballroom

*Moderator*: Hope Luhman/WSP; Shelly Davis-King/ Davis-King and Associates

Presenter(s): Steve Bedford/WSP; David Clarke/ Federal Highway Administration (FHWA); Christopher Dore/ Heritage Business International; Lisa Graham/ United States Marine Corps; Alexandra Jones/ Archaeology in the Community and Goucher College; Mary Ann Owoc/ Mercyhurt University

Those of us responsible for hiring know that the past few years have been challenging. The challenges are related not only to effects of the pandemic on education and hiring, but also to finding professionally qualified staff at all levels for all aspects of the work that we do on behalf of agencies and clients. Debate in the profession centers around several topics, not the least of which is inadequate preparation and training of staff who nonetheless meet standard industry qualifications. This panel will discuss what knowledge, skills, and abilities are needed, what training is preferred both pre- and post-hiring, how we achieve inclusivity in hiring, and some thoughts on how to consider qualification standards moving forward.

10:15am-10:30am Coffee Break

Location: Carter Room

10:30am–11:45am Session 8: Preservation Studies on a Local Scale:
Architectural and Archaeological Ordinances

Location: Virginia Ballroom

*Moderator*: Kerri Barile, ACRA Conference Committee Co-Chair/ Dovetail Cultural Resource Group

Presenter(s): Eleanor Breen/Office of Historic Alexandria; Elizabeth Crowell/Fairfax County Park Authority; Kate Schwartz/City of Fredericksburg; Elizabeth Moore/Virginia Department of Historic Resources

Historic preservation is local. Whether it is recording a historic building or excavating an archaeological site, cultural resource studies are imbued with data on the people who inhabited our communities, the places they lived/worked, and the material goods they used every day. Decisions on significance and integrity take on special meaning when they are filtered through a local context. Some of the most notable studies in this arena are done to comply with local ordinances rather than state or federal legislation. This session brings together staff from three Virginia localities and the Virginia SHPO to discuss the creation and implementation of architectural and archaeological ordinances and how CRM plays a key role in local preservation efforts.

11:45am–12:15pm Session 9: 40+ Years of Preservation and Partnerships:

An Update on The Archaeological Conservancy's

Efforts to Protect Sites

Location: Virginia Ballroom

Moderator: Daniel Cassedy, ACRA President-Elect/AECOM

Presenter(s): Kelley Berliner/The Archaeological Conservancy

For the past 41 years, The Archaeological Conservancy has been the only national nonprofit organization dedicated to the permanent preservation of sites across the country. These sites range in diversity from the Thunderbird site, which contains the remains of one of the earliest Paleoindian structures discovered in the country, to the Pamplin Pipe Factory, a manufacturing facility that grew from an early cottage industry of making pipes from local clays. Across the country we have preserved Ancestral Puebloan villages, Haudenosaunee/Iroquois sites, petroglyphs, Hopewell earthworks, mounds, prehistoric quarries, Chaco outliers, French and Indian War fortifications, plantation sites, and more. These sites are protected through fee-simple ownership or, less frequently, easements, and are maintained as permanent open-space archaeological research preserves that are open to professional archaeologists. Acquisition of a site is often made possible through partnerships with federal agencies, State and Tribal Preservation Offices, State Departments of Conservation, developers, and CRM firms. Preserving a portion of a site through donation of property to the Conservancy has worked well as an alternative mitigation strategy during Section 106 and other reviews. The session will highlight some of the important sites the conservancy has preserved and how they are able to craft unique partnerships in their efforts.

#### 12:15pm-2:00pm Lunch on your Own; Take a Student to Lunch (Optional)

For those who registered for the optional student lunch activity, pairings will be announced prior to the conference.

## 2:00pm–2:30pm Session 10: ACRA Business Meeting and Committee Update

Location: Virginia Ballroom

Presenter: Amanda Stratton, ACRA Executive Director

The past year has brought new challenges, and ACRA has been working to support its members and the CRM industry. From addressing legislative and regulatory issues to important new member benefits, the organization has continued to make positive changes to promote a thriving cultural resource management industry. Join your fellow members to look back at the events of the past year and hear about the important ACRA initiatives and programs slated for the future.

#### 2:30pm-2:45pm Session 11: ACRA's Diversity Initiative: An Introduction

Location: Virginia Ballroom

*Moderator*: Kim Redman, ACRA Immediate Past President/ Alpine Archaeological Consultants, Inc.

Presenter(s): Nesta Anderson, ACRA VP of Diversity/ Paleowest

Like many organizations, the past few years have opened our eyes to the composition of our industry and how we address issues of diversity. This topic includes increasing diversity among those who practice CRM and historic preservation, assuring that diverse resources are recorded, and most importantly, making sure that diverse community voices are part of our work. We recognize that ACRA must be a leader in these arenas within our field. To this end, ACRA established a committee dedicated to this topic in 2021 and established the role of Vice President of Diversity. Come hear about how this committee began and meet the team who will lead this incredibly important initiative.

## 2:45pm-4:30pm Session 12: Addressing Historically Underrepresented Groups in CRM

Sponsor: Far Western Anthropological Research Group, Inc.

Location: Virginia Ballroom

*Moderator*: Nesta Anderson, ACRA VP of Diversity/ PaleoWest; Wade Catts/ South River Heritage Consulting

Presenter(s): Reid Nelson/ ACHP; David Clarke/ FHWA; Charissa Durst, ACRA Awards Committee Chair/ Hardlines Design Company

This session will discuss efforts within historic preservation broadly and more specifically on how agencies and practitioners and advocates can better address the history and properties associated with historically underrepresented and marginalized groups. This session will start by placing the topic within context of broad efforts to address the issue, then hear from ACHP and FHWA on environmental justice and/or racial equity from the federal perspective.

Moderators will conclude with a discussion on the need to address historically underrepresented and marginalized groups in the regulatory compliance process within CRM by opening the session up to participants and panel members to ask questions and share thoughts. The goal is to generate a discussion on strategies and resources to explore how this topic can be better addressed in historic preservation and/or within regulatory processes (e.g., Section 106, NEPA).

#### 5:30pm-9:00pm ACRA Awards Social at The Lyceum

Location: Meet in the lobby of the Embassy Suites to load buses

Awards Presenters: Charissa Durst, ACRA Awards Committee Chair/
Hardlines Design Company

Remarks by Daniel Cassedy, ACRA President Elect/ AECOM

Attendees will be transported to The Lyceum, the Alexandria History Museum (201 S. Washington Street) for food and libations to celebrate ACRA's industry award winners. The museum will be open throughout the event to explore the exhibits and learn more about our historic host city. Buses will continually run between the museum and our conference venue throughout the event.

#### **SUNDAY, SEPTEMBER 12, 2021**

Breakfast on Your Own

### Speaker Biographies



Anderson, Nesta, Ph.D. (ACRA VP of Diversity)

Austin Office Principal | Paleo West

Nesta is a historical archaeologist with over 20 years of experience. She holds a Bachelor of Arts degree in Anthropology and English Literature from Grand Valley State University, a Master of Arts degree in Anthropology

from Louisiana State University, and a Doctorate from the University of Texas at Austin. Her area of specialization is African American archaeology in the Caribbean and the American South, and she has had the opportunity to work with a variety of descendant communities on historic cemetery excavations, Traditional Cultural Property surveys, and preservation projects. Nesta works as the Austin Office Principal for PaleoWest.



Atallah, Nichole

Partner, Piliero / Mazza PLLC

Nichole Atallah is a Partner at the DC-based law firm

PilieroMazza PLLC. She counsels employers and their

compliance professionals in a broad range of government

Government contractors rely on Nichole's substantial expertise with the Federal Acquisition Regulations, particularly FAR Part 22 compliance. Nichole's primary goal in representing employers is to help guide them through difficult situations, proactively address compliance, and avoid costly disputes.



Banks, Kimball, Ph.D. (ACRA Government Relations Committee Chair)

contracting and labor and employment matters.

Director of Strategic Development | Metcalf Archaeological Consultants

Dr. Kimball Banks has 40 years of experience in cultural resource management, 26 in the federal sector and 14 in the

private sector or university setting. Kimball received his Ph.D. in archaeology from Southern Methodist University in 1984 and has conducted fieldwork in California, the Southwest, Texas, the Southeast, and the Northern Plains. In addition, he has worked in Oman and Egypt. In the federal sector, Kimball first

worked as Forest Archaeologist in the Navajo Area Office and then as Area Archaeologist in the Northern Plains Regional Office of the Bureau of Indian Affairs. Subsequently, he was Area Archaeologist and Native American Affairs Specialist in the Dakotas Area Office and the Tribal and Financial Assistance Officer in the Great Plains Regional Office of the Bureau of Reclamation. Since 2009, he has been employed by Metcalf Archaeological Consultants. Kimball is a member of ACRA's Government Relations Committee and SAA's Media Relations Committee, is on the editorial board for Advances in Archaeological Practice, and recently was selected to chair the Excellence in Cultural Resources Management Award Committee for SAA. Kimball has authored numerous articles and was cocompiler and editor on two recently published books: one on the River Basin Surveys and the other on the National Historic Preservation Act that commemorates its 50th anniversary.



Bedford, Steven, Ph.D.

Director-Historic Preservation | WSP

Dr. Steven Bedford, Director-Historic Preservation at WSP, has been working in CRM for over 30 years. With a professional degree in Architecture from RPI and a Ph.D. in Architectural History from Columbia University he has

brought a different perspective to the practice. He has worked with large and small clients from all sectors of the business and government world across the country and in Italy and Spain. As Director of the Building Conservation Technology Program at RPI and Hancock Shaker Village/UMass Amherst, he developed a program that worked to expose students to all aspects of the profession, but also to be make them ready to go straight to work. He has lectured widely on the architecture of John Russell Pope and other topics related to historic preservation and American Architecture from 1875–1940.



Berliner, Kelley, M.A.

Eastern Regional Director / The Archaeological Conservancy
Kelley Berliner began working with The Archaeological
Conservancy in 2013 and currently serves as the Eastern
Regional Director, managing over 60 properties containing
prehistoric and historic sites from Maine south through

North Carolina, all while working to preserve additional sites. Previously she

worked as a field archaeologist in the CRM industry, educator, and museum interpreter in the Eastern United States, Michigan, and Canada. She has a B.A. in Anthropology from the University of Toronto and an M.A. in Historical Archaeology from the College of William and Mary. Her interests include public archaeology, community engagement, preservation, and archaeology of the northeastern United States and Canada.



Boyless, Nathan D., M.B.A. (ACRA President)

President/CEO | Metcalf Archaeological Consultants

Nathan is the President and CEO of Metcalf, a heritage and technology firm providing services and products to support infrastructure development, public consultation and community-driven education. He earned his B.A. in

Anthropology from Northern Arizona University and his Master of Business Administration from the Eller College of Management at the University of Arizona. He currently serves ACRA and its membership as President although his term comes to end here in Alexandria. What a ride!



Breen, Eleanor, Ph.D.

City Archaeologist / Office of Historic Alexandria

Dr. Eleanor Breen is a historical archaeologist with over two decades of experience on sites in the mid-Atlantic region. As City Archaeologist, Eleanor currently directs the unique community archaeology program that preserves and

interprets Alexandria's history. She holds degrees in Anthropology from the College of William and Mary, the University of Massachusetts, Boston, and the University of Tennessee, Knoxville. Eleanor currently serves as the President of the Council of Virginia Archaeologists.



Bulova, Gretchen, M.A.

Director / Office of Historic Alexandria
Gretchen Bulova has 30 years of service with the City of
Alexandria. In addition to her current role as the Director of
the Office of Historic Alexandria, she has served as the
Deputy Director for the Office of Historic Alexandria, the

Director of Gadsby's Tavern Museum and the Stabler-Leadbeater Apothecary Museum, and the City's Records Manager and Archivist. She also served as the

Curator of Ceramics and Glass at the DAR Museum in Washington, DC. Ms. Bulova holds bachelor's degrees in Anthropology and Classical Studies from the College of William and Mary and a master's degree in Museum Studies from the George Washington University. She is the Past President of the Virginia Association of Museums; President of the Historic House Museum Consortium of Washington, D.C.; and a former chair of the Fairfax County History Commission. She has participated in the LEAD/Weldon Cooper Center for Public Service, AASLH Developing History Leaders @SHA, Sorensen Institute for Political Leadership, Attingham Summer School, City of Alexandria Leadership Institute, and Museum of Early Southern Decorative Arts Summer Institute. Bulova is a longtime peer reviewer for the American Association of Museum's accreditation programs and is the author or curator of more than 50 publications, exhibitions, and lectures.



Cassedy, Daniel, Ph.D. (ACRA President Elect)

Department Manager / AECOM

Dr. Daniel Cassedy is one of the senior cultural resource managers at AECOM, a Fortune-500 engineering and environmental firm that has a CRM group of over 300 archaeologists, historians, and architectural historians in 23

US states as well as Canada, Australia, and the UK. He is currently on ACRA's Board of Directors and will be assuming the position of President at the 2021 conference. Since his first job as a field technician in 1979, Dan has accumulated a broad spectrum of experience at private sector consulting firms, SHPOs, and university applied-research facilities, and he has been with AECOM (formerly URS) since 2000. While Dan's original academic training at the University of New Hampshire and Binghamton University focused on the prehistory of Northeastern North America, he has a broad range of experience with cultural resources across many time periods and regions, encompassing archaeological sites, standing structures, and cultural landscapes from Alaska to Florida.



Clarke, David, M.A.

Federal Preservation Officer | Federal Highway

Administration

David Clarke is FHWA's Federal Preservation Officer (FPO).

As the FPO, he has agency-wide oversight on compliance with

Section 106 of the National Historic Preservation Act. He has an M.A. and B.A. in the field of anthropology with a specialization in archaeology. David has more than 20 years of experience with Historic Preservation, NEPA, Section 4(f), and Tribal Consultation in the public and private sectors.



#### Crowell, Elizabeth, Ph.D.

Branch Manager | Fairfax County Park Authority

Dr. Elizabeth Crowell is Branch Manager for the Archaeology and Collections Branch of the Fairfax County Park Authority.

The Branch is responsible for archaeological studies and associated collections both on parkland and countywide

completed in response to federal, state, and local regulations, plans, and policies. Liz has more than 35 years of experience in all phases of Native American and historical archaeological sites in the eastern United States. She holds B.A. from Rhode Island College; an M.A. from the College of William and Mary; and an M.A. and Ph.D. from the University of Pennsylvania. Liz is a past president of the Council of Virginia Archaeologists.



Daniel, Christopher, M.H.P.

Program Analyst | ACHP

Christopher Daniel, having worked in the historic preservation field for 12 years, joined the ACHP in 2014 after serving as the Cultural Resource Manager at U.S. Army Garrison Fort Belvoir. He has a Master's in Historic

Preservation and a Bachelor's in Anthropology from the University of Georgia. At the ACHP, he serves as the Program Analyst for a variety of agencies including the U.S. Forest Service, the National Oceanic and Atmospheric Administration, the National Aeronautics and Space Administration, Bonneville Power Administration, Tennessee Valley Authority, Bureau of Ocean Energy Management, and the U.S. Corps of Engineers Civil Works. In his personal life, Mr. Daniel also serves as the Chairman of the Fairfax County Architectural Review Board.



Dore, Christopher, Ph.D., RPA

President | Heritage Business International

Dr. Christopher Dore is a consulting

archaeologist specializing in the business of heritage

management. Dr. Dore's career experience includes working

in executive and senior management positions for international heritage and environmental consulting firms. He also holds adjunct faculty positions at the University of Arizona and Simon Fraser University. He currently works for Heritage Business International, L3C, a social enterprise venture dedicated to strengthening heritage organizations through sustainable capacity building, business education, and industry economics. He also serves as an expert witness on high-profile criminal and civil cases involving archaeological resources. Dr. Dore has served as President of the American Cultural Resources Association, President of the Register of Professional Archaeologists, Treasurer of the Society for American Archaeology, and Editor of Advances in Archaeological Practice. He is accredited by the Register of Professional Archaeologists (RPA 10331) and the Chartered Institute for Archaeologists (MCIfA 8900).



# Durst, Charissa, AIA, LEED AP (ACRA Awards Committee Chair)

President / Hardlines Design Company
Charissa Durst is the President of Hardlines Design
Company, an architecture and historic preservation firm
based in Columbus, Ohio. She received a B.S. in Architecture

from the University of Maryland and a Master of Architecture from The Ohio State University. She served on the first board of ACRA and on the board multiple times over the past 25 years. She is currently an ACRA board member and Chair of the Awards Committee. Charissa is a licensed architect specializing in the research and renovation of historic buildings. A notable project of hers is the addition/renovation of Stewart Elementary School, the oldest (1874) continuously operating school in the Columbus school district. Since joining ACRA, Charissa has seen Hardlines grow from a two-person business to an 18-person full service CRM company. The sale of the CRM department in 2016 allowed Hardlines to focus strictly on historic architecture projects, while working on the occasional architectural history/HABS-HAER documentation.



Goldberg, Andrew (ACRA Lobbyist)

Principal | Agora

Andrew Goldberg is principal of Agora, a government relations consulting firm in Washington, DC. After studying architecture and design at the University of Pennsylvania, Andrew got his start in politics running local and state

campaigns. In DC, Andrew served as a top legislative aide to key members of Congress, helping two freshman members establish their policy agendas and enact far-reaching legislation. After a stint in the UK, where he created a parliamentary lobbying program for a British healthcare association, Andrew was named the first-ever full-time executive director of Democrats Abroad, the party's overseas arm. Andrew then moved to the American Institute of Architects. There, he rose from manager of federal regulatory relations to become senior director of federal relations and ultimately managing director of government relations and advocacy, transforming its advocacy program to raise the profile of its members in DC and pushing several landmark bills to enactment. Andrew has served as a media spokesperson for several organizations and has been featured in Politico, Roll Call, the Hill, the Washington Post, and others.



Graham, Lisa

Cultural Resources Program Manager, Headquarters, U.S. Marine Corps (I&L LF/MCICOM GF)

Ms. Lisa Graham is the U.S. Marine Corps HQ Cultural Resources Program Manager. She has 15 years of experience within the field of cultural resources management and meets

the Secretary of the Interior's Professional Qualification Standards (36 CFR 61) for both History and Architectural History. She started working for the Marine Corps Installation Command (MCICOM) in April 2019 where she assists in the management of Marine Corps historic buildings, archaeological sites, and tribal consultations. Previously, Ms. Graham worked in Hawaii where she was the NEPA Program Manager for U.S. Army Garrison, Hawaii (USAG-HI). Prior to that, she managed cultural resources at Fort Wainwright in Fairbanks, Alaska which includes the Ladd Field National Historic Landmark District. Lisa is originally from western Kentucky and is married with two extremely energetic dogs and a 15 year old cat named Ivan.



Herr, Sarah, Ph.D.

President, Desert Archaeology

Sarah Herr is president of Desert Archaeology and currently co-editor of the Society for American Archaeology journal Advances in Archaeological Practice. Her work on ACRA

Session 7 was aided by research provided by Susan Stinson.

Stinson has worked as an archaeologist in CRM and is a lawyer with specialization in the prosecution of sexual assault crimes and domestic violence.



#### Jackson, Antoinette, Ph.D.

Professor and Department Chair, University of South Florida
Dr. Antoinette Jackson is Professor and Chair of the
department of Anthropology at the University of South
Florida (USF) in Tampa and Director of the USF Heritage
Research Lab (https://heritagelab.org/). She earned a Ph.D. in

Anthropology from the University of Florida, a MBA from Xavier University in Cincinnati, and a B.A. in Computer and Information Science from Ohio State University. Dr. Jackson completed a four-year federal appointment as the Regional Cultural Anthropologist for the U.S. National Park Service Southeast Southeast Region in May 2016. Her research focuses on identity and representation at public sites of history and heritage in the US and in the Caribbean. Dr. Jackson's work on heritage has been published widely. Her book Speaking for the Enslaved—Heritage Interpretation at Antebellum Plantation Sites, was published by Routledge in 2012; her new book, Heritage, Tourism, and Race—the Other Side of Leisure was published by Routledge in 2020. Most recently she was awarded a USF funded research grant for her project entitled "African American Burial Grounds & Remembering Project—Living Communities Challenging Silenced Histories in Florida." On June 15, 2021, her team launched the Black Cemetery Network Archive and Website (http://blackcemeterynetwork.org/).



Jones, Alexandra Jones, Ph.D., RPA

Executive Director, Archaeology in the Community; Professor of Practice, Goucher College

Alexandra Jones is an education leader focused on community outreach and service. Dr. Jones has been an educator for more than 16 years; she has taught in multiple

educational environments from primary schools to museums. She obtained dual Bachelors of Arts degrees from Howard University in History and Anthropology in 2001. She obtained a Master's degree in History from Howard University in 2003 and then attending University of California, Berkeley to obtain a Ph.D. in Historical Archaeology in 2010. Dr. Jones worked for PBS's television show Time Team America as the Archaeology Field School Director, where she directed field schools for junior high and high school students at each of the sites for the 2013 season. She is currently Professor of Practice of Archaeology at Goucher College. Dr. Jones serves as the President-Elect for the Society of Black Archaeologists and she serves on the District of Columbia's Historic Preservation Review Board and the Board of Directors of the St. Croix Archaeological Society, and is an Academic Trustee for the Archaeological Institute of America.



Joseph, J.W. (Joe), Ph.D., RPA Principal, New South Associates

Dr. J.W. Joseph holds a Ph.D. in Historical Archaeology and is a Registered Professional Archaeologist. He has worked with African American sites across the southern U.S. including cemeteries. As the former President of the Society

for Historical Archaeology, he led a burial grounds working group that developed guidance on treating abandoned cemeteries and he worked with the SHA's Government Affairs Representative to discuss the needs of the African American Burial Grounds. He is a Principal with the cultural resource management consultant New South Associates, based in Stone Mountain, Georgia.



Kerr, Katherine, M.A.

Program Analyst, ACHP

Katharine Kerr is a program analyst in the Federal Property Management Section and has been with the ACHP since 2006. Her primary responsibility is Section 106 case review for the Department of the Air Force, the Department of the Navy, and the United States Marine Corps. She has also reviewed work for the Department of the Army, National Guard Bureau, Department of Veterans Affairs, the United States Postal Service, the Department of Education, the Federal Deposit Insurance Corporation, and Department of Homeland Security (except for FEMA). She has contributed to the ACHP's Section 3 Report (of EO 13287) in 2009, 2014, 2018, and 2021. Ms. Kerr holds a B.A. in Historic Preservation (Mary Washington College) and a M.A. in Urban Affairs and Public Policy with a concentration in Historic Preservation (University of Delaware).



Miksa, Wes, M.P.A.

Cultural Resources Manager and NEPA Program Manager, NASA Langley Research Center

Wes Miksa has led environmental reviews and agency consultations, and developed mitigation strategies for public and private sector projects ranging from civil works and

construction to research, development, and testing across the U.S. and its territories since 2003. Organizations he has supported include federal agencies, military services, educational institutions, public utilities, banks, communications companies, and local governments. Wes has an MPA in Earth Systems Science, Policy, and Management from Columbia University's Earth Institute and School of International and Public Affairs.



Moore, Elizabeth, Ph.D.

Virginia State Archaeologist, Virginia Department of Historic Resources

Dr. Elizabeth Moore is the Virginia State Archaeologist. As the leader of the Division of State Archaeology, Dr. Moore develops programs and research priorities that address

archaeological site and collections preservation, management and access concerns; partners with organizations to meet those goals; and facilitates communication and discussions of that information with the public. Dr. Moore has over 35 years of experience in Middle Atlantic archaeology, working on sites and collections from many time periods and contexts. She holds a B.A. in Anthropology from SUNY Potsdam and an M.A. and Ph.D. in Anthropology from The American University.



Nelson, Reid

Acting Executive Director, ACHP

Reid J. Nelson is the ACHP's acting executive director and director of the Office of Federal Agency Programs (OFAP). The office consists of 22 positions focused on overseeing and participating in the Section 106 review process, providing

assistance and training to stakeholders on meeting its requirements, and coordinating with others in the Administration on efforts to align the Section 106 review process with other environmental reviews. Leading up to his position as director, Reid worked at the ACHP for three years as an assistant director in OFAP, in charge of the Federal Property Management Section. Prior to coming to the ACHP, he worked with the Navajo Nation in its Archaeology and Historic Preservation Departments for 18 years, the last nine of which were as a program manager for the Navajo Nation Historic Preservation Department. Before his time at the Navajo Nation, Reid worked as an archaeologist carrying out CRM activities and research in a variety of states across the West.



Owoc, Mary Ann

Associate Professor of Anthropology/Archaeology, Mercyhurst University

Mary Ann Owoc is an associate professor of Anthropology/ Archaeology at Mercyhurst University in Erie, Pennsylvania. She holds a dual B.A. in Anthropology and History from the

University of Pittsburgh, and a Ph.D. in Archaeology from the University of Sheffield, England. She has served as an Associate Dean and an Anthropology/ Archaeology Department Chair, with responsibilities for curriculum, archaeological field training, and undergraduate research. Her research interests as a funerary archaeologist include British Bronze Age funerary rituals, cosmology, and perishable ceramic impressions, as well as American Historic cemetery memorialization, preservation, and community engagement.



Patch, Shawn, M.A., RPA (ACRA VP for Government Relations)

Branch Manager, Principal Investigator, and Senior Archaeologist, New South Associates, Inc. Shawn has been with New South since 2006 and manages the Greensboro, North Carolina office. He received his B.A. in Anthropology from the University of North Carolina at Greensboro and his M.A. in Anthropology from Eastern New Mexico University. He conducts archaeological research and geophysical surveys, manages projects, and works with a number of federal, state, and private clients. In his free time, he performs in a band that plays classic country music from the Golden Era. He is currently serving his first term as ACRA's Vice President for Government Relations.



Prendergast, Eric, M.A., RPA Senior Archaeologist, Cardno, Inc.

Eric is a professional archaeologist specializing in CRM in the historic and pre-colonial southeastern US, with 11 years' professional experience. He is a Senior Archaeologist at Cardno, Inc., where he has worked on a number of cemetery

projects across the US, mostly centered on his home city, Tampa, Florida. Recently he has led the search for and archaeological investigation of erased African American cemeteries in the Tampa Bay area. In the course of these projects, his team has developed collaborative research designs in partnership with community members that are geared towards the preservation in place and rememorialization of these cemeteries. Eric often focuses on three-dimensional modeling and mapping of excavations to produce integrated spatial representations of archaeological resources, including the documentation of unmarked and/or erased African American gravesites and cemeteries. This summer he worked with his colleagues from Cardno to assist the Tulsa Race Massacre Investigation team in the search for unmarked graves of massacre victims in one of the Tulsa city cemeteries.



Schwartz, Kate, M.F.A.

Historic Resources Planner, City of Fredericksburg
Kate Schwartz provides staff support for the Fredericksburg
Architectural Review Board overseeing the Historic District,
engages in development review and long-range planning
activities for the city as they relate to historic resources, and

is implementing the City's new archaeological ordinance. She received her M.F.A. in Historic Preservation from the Savannah College of Art and Design.



Semmer, Blythe, Ph.D.

Assistant Director for Special Initiatives in the Office of Federal Agency Programs, ACHP

Blythe has been with the ACHP for 15 years. Her position focuses on improving federal preservation planning and interagency coordination through policy and guidance

development and by expanding educational outreach to Section 106 review participants. Blythe previously coordinated the Section 106 training program and has assisted a range of federal agencies with National Historic Preservation Act compliance. She holds an M.A. in Public History from Middle Tennessee State University and a Ph.D. in Urban and Regional Planning and Design from the University of Maryland.



Stratton, Amanda

Executive Director, ACRA

Amanda Stratton joined ACRA as the organization's first fulltime executive director in June 2018, bringing with her over 10 years of experience working in the non-profit and trade association industries. Based in Washington, DC, she is

working alongside the Board of Directors to execute the association's strategic plan and ensure that ACRA is effectively serving its diverse membership base. Committed to growing the organization and CRM industry overall, her priorities include increasing member engagement, bringing new opportunities to ACRA and its members, and raising the profile of the industry with policymakers, affiliated organizations, and the general public.



Wilson Green, Joanna

Archaeologist – Cemetery Preservation, Virginia Department of Historic Resources

Joanna Wilson Green is an archaeologist and cemetery specialist for the Virginia Department of Historic Resources, with over 25 years' experience in the documentation,

preservation, and archaeological excavation of historic cemeteries. She serves as the Department's contact for all issues involving human remains and burials, and manages the Department's burial relocation permit program. She obtained her bachelor's degree in Anthropology from the University of Wyoming and a

master's degree in Anthropology, with a specialization in physical and forensic anthropology, from the University of Tennessee, Knoxville. Research interests include the evolution of funerary iconography, folk burial customs in the Mid-Atlantic and coastal South, and comparative anthropological analysis of human skeletal remains.



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