ACRA
American Cultural Resources Association

20th Annual Conference

September 18-20, 2014
Loews Don CeSar Hotel
St. Pete Beach, FL
### Thursday September 18

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00am-5:00pm</td>
<td>Registration</td>
<td>Fountain Foyer</td>
</tr>
<tr>
<td>8:00am-12:00pm</td>
<td>Board of Directors Meeting</td>
<td>South Terrace</td>
</tr>
<tr>
<td>PRESENTER:</td>
<td>Wade Catts, ACRA President</td>
<td></td>
</tr>
<tr>
<td>10:00am-12:00pm</td>
<td>Workshop: Bringing it to the People: Making Archaeology Public after 50 Years of Cultural Resource Management (CRM)</td>
<td>King Charles</td>
</tr>
<tr>
<td>PRESENTERS:</td>
<td>Emily Jane Murray, Public Archaeology Coordinator, Florida Public Archaeology Network &amp; Jeff Moates, Director, West Central &amp; Central Regions, Florida Public Archaeology Network</td>
<td></td>
</tr>
<tr>
<td>MODERATOR:</td>
<td>Lee Hutchinson, Archaeological Consultants, Inc.</td>
<td></td>
</tr>
<tr>
<td>1:00pm-5:00pm</td>
<td>Workshop: Cemetery Law and Identification: A Primer for CRM Professionals and Planners</td>
<td>King Charles</td>
</tr>
<tr>
<td>PRESENTER:</td>
<td>James Davidson, University of Florida - Gainesville</td>
<td></td>
</tr>
<tr>
<td>MODERATOR:</td>
<td>Kerri S. Barile, Dovetail Cultural Resource Group, ACRA Board member and Education Committee</td>
<td></td>
</tr>
<tr>
<td>5:00pm-8:00pm</td>
<td>Welcome Reception</td>
<td>South Terrace Patio</td>
</tr>
<tr>
<td>Remarks by Wade Catts, John Milner Associates, Inc. and ACRA President</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Friday September 19

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00am - 8:30am</td>
<td>Continental Breakfast</td>
<td>South Terrace</td>
</tr>
<tr>
<td>8:00 - 5:00 pm</td>
<td>Registration</td>
<td>Fountain Foyer</td>
</tr>
<tr>
<td>8:30am-8:45am</td>
<td>Session 1: President's Welcome</td>
<td>King Charles</td>
</tr>
<tr>
<td>PRESENTER:</td>
<td>Wade Catts, John Milner Associates, Inc., ACRA President</td>
<td></td>
</tr>
<tr>
<td>9:00am-9:45am</td>
<td>Session 2: Government Affairs Update</td>
<td>King Charles</td>
</tr>
<tr>
<td>PRESENTERS:</td>
<td>Erik Hein, Executive Director, National Conference of State Historic Preservation Officers; Marion Werkheiser and Eden Burgess, Cultural Heritage Partners, PLLC</td>
<td></td>
</tr>
<tr>
<td>MODERATOR:</td>
<td>Ian Burrow, Hunter Research, Inc. and ACRA Vice President for Government Relations</td>
<td></td>
</tr>
</tbody>
</table>
Friday September 19

10:00am-11:00am  Session 3: CRM Beyond Compliance & Beyond the U.S  
PRESENTERS: 
William Lees, Executive Director, Florida Public Archaeology Network; 
Christopher Polglase, Technical Director of Cultural Heritage, 
Environmental Resources Management; George Smith, Florida State 
University; Uzi Baram, Professor of Anthropology and Director of the 
New College Public Archaeology Lab, New College of Florida  
MODERATOR: 
Ian Burrow, Hunter Research, Inc. and ACRA Vice President for 
Government Relations  

11:15am-12:00pm  Session 4: Tools You Can Use: Integrating NEPA & Section 106  
PRESENTER: 
Charlene Dwin Vaughn, Assistant Director, Federal Permitting, Licensing, 
and Assistance Section, Advisory Council on Historic Preservation  
MODERATOR: 
Chad Moffett, Mead & Hunt, Inc., ACRA Board member and Conference 
Committee  

12:00pm-1:30pm  Lunch on your own  

12:00pm-1:30pm  Past Presidents’ Luncheon - by invitation only  
Sea Port Restaurant  

1:30pm-2:30pm  Session 5: CRM and Disaster Preparedness  
PRESENTERS: 
Susan Malin-Boyce, Archaeologist, St. Louis District, U.S. Army Corps of 
Engineers; Charlene Dwin Vaughn, Assistant Director, Federal Permitting, 
Licensing, and Assistance Section, Advisory Council on Historic Preservation  
MODERATOR: 
Wade Catts, John Milner Associates, Inc. and ACRA President  

2:45pm-3:45pm  Session 6: Compliance with Section 106 using the CERCLA 
Approach: More Preservation, Less Process  
PRESENTER: Lesley Cusick, Regulatory Specialist, Restoration Services, Inc.  
MODERATOR: Kevin Pape, Gray & Pape, Inc., ACRA Past President  

4:00pm-4:45pm  Session 7: Update from the Gas and Preservation Partnership  
PRESENTERS: 
Marion Werkheiser, Cultural Heritage Partners, PLLC; Christopher 
Polglase, Technical Director of Cultural Heritage, Environmental 
Resources Management; Donn Grenda, ACRA Salary Survey/CRM Survey 
Committee; Statistical Research, Inc.  
MODERATOR: 
Donn Grenda, Statistical Research, Inc., ACRA Board member and Salary 
Survey/CRM Survey Committee  

5:00pm-6:30pm  Opening Reception and Keynote Speaker  
PRESENTER: 
Erik Hein, Executive Director, National Conference of State Historic 
Preservation Officers  

7:00pm-8:00pm  Awards Dinner  
Presented by Al Tonetti, ASC Group, Inc. and ACRA Board member on 
behalf of the ACRA Awards Committee
### Saturday September 20

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00am-8:30am</td>
<td>Continental Breakfast</td>
<td>South Terrace</td>
</tr>
<tr>
<td>8:00am-12:00pm</td>
<td>Registration</td>
<td>Fountain Foyer</td>
</tr>
<tr>
<td>8:00am-5:00pm</td>
<td>Registration / Making the Most of the ACRA Website (Hands-On Computer Station)</td>
<td>Fountain Foyer</td>
</tr>
<tr>
<td>8:30am-9:00am</td>
<td>ACRA Business Meeting</td>
<td>King Charles</td>
</tr>
<tr>
<td>9:00am-9:30am</td>
<td>Board of Directors Meeting</td>
<td>Del Prado</td>
</tr>
<tr>
<td>9:45am-10:45am</td>
<td>Session 8: Federal and State Audits: What You Need to Know</td>
<td>King Charles</td>
</tr>
<tr>
<td></td>
<td><strong>PRESENTER:</strong> Dennis Dodd, Jr., CIA, CGFM, MacConel &amp; Dodd, LLC</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>MODERATOR:</strong> Lyle Torp, The Ottery Group and ACRA Board member</td>
<td></td>
</tr>
<tr>
<td>11:00am-12:00pm</td>
<td>Session 9: CRM in the Decade Ahead</td>
<td>King Charles</td>
</tr>
<tr>
<td></td>
<td><strong>PRESENTER:</strong> Lynne Sebastian, Expert Member, Advisory Council on Historic Preservation; Director of Historic Preservation Programs, SRI Foundation</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>MODERATOR:</strong> Teresita Majewski, Statistical Research, Inc., ACRA Immediate Past President and Nominating Committee</td>
<td></td>
</tr>
<tr>
<td>12:00pm-1:30pm</td>
<td>ACRA Committee Lunches</td>
<td>South Terrace</td>
</tr>
<tr>
<td>1:30pm-2:30pm</td>
<td>Session 10: Ensuring Industry Sustainability and Quality: Educating the Next Generation of CRM Practitioners</td>
<td>King Charles</td>
</tr>
<tr>
<td></td>
<td><strong>PRESENTERS:</strong> Rebecca J. Sheppard, Associate Director, Center for Historic Architecture and Design, University of Delaware; Phil Neusius, Chair, Anthropology Department, Indiana University of Pennsylvania; Teresita Majewski, Vice President, Statistical Research, Inc.</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>MODERATOR:</strong> Kerri S. Barile, Dovetail Cultural Resource Group, ACRA Board member and Education Committee</td>
<td></td>
</tr>
<tr>
<td>3:00pm-4:30pm</td>
<td>Session 11: “Best Practices”</td>
<td>King Charles</td>
</tr>
<tr>
<td></td>
<td><strong>PRESENTERS:</strong> Frank McManamon, Ph.D., RPA Executive Director/Research Professor, Center for Digital Antiquity, Arizona State University; Deidre McCarthy, GIS, Chief, Cultural Resource GIS Facility, National Park Service; William Chadwick, Principal Geoarchaeologist, John Milner Associates, Inc.</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>MODERATOR:</strong> Robert Heckman, Statistical Research, Inc. and ACRA Best Practices Subcommittee</td>
<td></td>
</tr>
<tr>
<td>5:30pm-6:30pm</td>
<td>Conference Vendor &amp; Sponsor Recognition</td>
<td>Sunset Pavillion</td>
</tr>
<tr>
<td></td>
<td>Remarks by Chad Moffett, Conference Committee Chair</td>
<td></td>
</tr>
<tr>
<td>6:30pm-8:00pm</td>
<td>Closing Luau Reception</td>
<td>Sunset Pavillion</td>
</tr>
<tr>
<td></td>
<td>Luau on the Beach! Your opportunity to spend some relaxing time with colleagues and friends</td>
<td></td>
</tr>
</tbody>
</table>
THURSDAY, SEPTEMBER 18

Workshop: Bringing it to the People: Making Archaeology Public after 50 Years of Cultural Resource Management (CRM)

The Florida Public Archaeology Network (FPAN) plays a large role in creating community interest and support for archaeological research projects and site preservation throughout the state. Archaeologists with FPAN are employing a diverse set of strategies, from building relationships with local governments and organizations, to employing new technologies to reach a wider audience. This workshop will look at several case studies of successful projects implemented by FPAN that engage local communities and ethnic groups, build interest in archaeological research and resource management, and generate political support for CRM, all crucial elements in developing a sustainable future for the CRM industry. The second half of the workshop will be devoted to a roundtable discussion that is intended to engage ACRA members and other participants with FPAN representatives on increasing the relevance of archaeology to the general public and devising creative partnerships for cultural resource management in the future.

10:00 AM - 12:00 PM  
AICP, 2.0  
LOCATION: KING CHARLES

Workshop: Cemetery Law and Identification: A Primer for CRM Professionals and Planners

You have a cemetery on your property. Now what? As urban centers are continuing their cultural evolution and rural areas are increasingly developed, more and more historical-period cemeteries require identification, evaluation, research, and treatment. The role of descendant communities as they seek to plan for the futures of these sacred places is also critical. This workshop will provide a primer on historical-period cemeteries for both preservation professionals and those who deal with historical-period cemeteries from a research and planning perspective. This seminar will present an introduction to cemetery law, notably the presence of cemetery legislation in various local, state, and federal regulations, as well as the place of cemetery law in the context of environmental review. Following this, information will be disseminated on how to record above- and below-ground cemetery remains, including how to identify historical-period cemeteries, the proper way to record headstone data, and how to delineate burial shafts. A basic chronology of headstones and funerary remains will also be provided so you can start to understand the context of your graveyard. The goal of the workshop is to provide attendees with a working knowledge of the legislative framework surrounding historical-period cemeteries and pertinent information on the identification and analysis of cemetery remains to aid you in project planning and in reaching your research objectives.

1:00 PM - 5:00 PM  
AICP, 4.0  
LOCATION: KING CHARLES

FRIDAY, SEPTEMBER 19

Session 2: Government Affairs Update

Recent polls show that Congress is less popular than zombies, the Department of Motor Vehicles (DMV), and mothers-in-law. With fiscal cliffs, stalemates, and backbiting dominating Hill headlines, Congress is on track to have the least-productive session in history. Nevertheless, ACRA continues to advocate on important issues, block ill-considered proposals, shore up key partnerships, and work with federal agencies to get things done. With our partners in Washington, we are crafting a strategy to achieve full funding for the Historic Preservation Fund, which is up for reauthorization next year, and we’re working to support a number of pro-preservation bills introduced during this Congress. We’re also making sure proposed changes to the National Historic Preservation Act (NHPA) won’t put the CRM industry at risk. Come hear the details about these and other issues on ACRA’s government affairs agenda and how you can get involved.

9:00 AM - 9:45 AM  
LOCATION: KING CHARLES

Session 3: CRM Beyond Compliance and Beyond the United States

Most CRM firms currently rely on U.S.-based, compliance-driven projects as their main source of revenue. Increasingly, though, there is awareness that the professional expertise now available within the CRM industry can be viably applied in other fields of endeavor, such as public archaeology and cultural heritage and tourism. This panel session will be a wide-ranging discussion of CRM opportunities outside the compliance “box.” Bring your ideas and questions and join the discussion.

10:00 AM - 11:00 AM  
AICP, 1.0  
LOCATION: KING CHARLES
FRIDAY, SEPTEMBER 19

Session 4: Tools You Can Use: Integrating the National Environmental Policy Act (NEPA) and Section 106
This session provides an overview of how A Handbook for Integrating NEPA and Section 106, produced by the Advisory Council on Historic Preservation and the Council on Environmental Quality, benefits CRM practitioners.
11:15 AM - 12:00 PM  AICP, .75  LOCATION: KING CHARLES

Session 5: CRM and Disaster Preparedness
Learn about the Unified Federal Review (UFR). Disaster preparedness and UFR is an area that has real importance for the CRM community under both the response and recovery phases of a disaster. Speakers will relate involvement with FEMA during Superstorm Sandy and how the UFR process has evolved with the involvement of CEQ and ACHP, which are charged with its development under Presidential Policy Directive 8.
1:30 PM - 2:30 PM  LOCATION: KING CHARLES

Session 6: Compliance with Section 106 using the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) Approach: More Preservation, Less Process
Too often NHPA compliance can be an afterthought, especially for clean-up projects. Then your clients are angry with you because you can’t fix things fast enough. There is a way to comply with NHPA as a part of clean-up, integrated with all of the planning and analysis, and without separate agreement documents. Join Lesley Cusick, Regulatory Specialist with Restoration Services, Inc., and learn how and why substantive compliance works. Substantive compliance is for clean-up projects under CERCLA, but the principles of it have far-reaching and positive implications as an alternative method of NHPA compliance in general.
2:45 PM - 3:45 PM  AICP, 1.0  LOCATION: KING CHARLES

Session 7. Update from the Gas and Preservation Partnership (GAPP)
The Gas and Preservation Partnership (GAPP) is a coalition of representatives from the energy industry and the preservation community with a mission to promote energy development and to protect significant historic and cultural sites. Our coalition includes representatives from Shell, Southwestern Energy, Hess, the Society for American Archaeology, and numerous ACRA-member firms. GAPP is developing and piloting a set of voluntary practices for energy companies that facilitate development, manage risk, and yield positive outcomes for historic and cultural resources and the communities that value them. During this session we will present our progress and plans for a pilot project in the Utica shale of eastern Ohio, discuss national implications of GAPP’s work, and solicit input from ACRA members.
4:00 PM - 4:45 PM  AICP, .75  LOCATION: KING CHARLES

Opening Reception and Keynote Speaker
Our Keynote speaker at the Opening Reception is Erik Hein. Erik is the Executive Director of the National Conference of State Historic Preservation Officers, which is the national membership organization representing “SHPOs” before elected officials, federal agencies, NGO’s and the public.
Erik’s keynote speech will include information about SHPOs in general, details on NCSHPO and what it does, including advocacy, and its major priorities and challenges. He will also cover some areas where NCSHPO and ACRA should be working together. He plans to leave time to address questions such as: How can NCSHPO and ACRA improve standards for both consultants and SHPO offices? How can ACRA be a voice for the better resourcing of SHPO’s? How can we work to make quality not price the standard for CRM projects?
5:00 PM-6:30 PM  LOCATION: GRAND BALLROOM

Awards Dinner
ACRA is presenting two Industry awards in 2014. In the Industry-Private sector category, this year’s award recipient is Kinder Morgan for their Ruby Pipeline project. In the Industry-Public sector category, this year’s award recipient is the Maryland State Highway Administration for their Intercounty Connector (MD 200) Data Recovery at Sites 18MO609 and 18MO595. This year ACRA is also presenting a Board of Directors Award to U.S. Representative Michael Turner (R-Ohio 10th District) for his strong support for historic preservation activities and cultural resource management at state and national levels.
7:00 PM-8:00 PM  LOCATION: GRAND BALLROOM
SATURDAY, SEPTEMBER 20

Session 8: Federal and State Audits: What You Need to Know
Pre-award audit evaluations of prospective consultant engineering firms’ cost proposals and accounting systems are conducted to determine the accuracy of cost proposals and the adequacy of a firm’s accounting system. The purpose of an audit is to determine if firms maintain their books and records in accordance with generally accepted accounting principles (GAAP) and Federal Acquisition Regulation (FAR)/Office of Management and Budget (OMB) Circulars. Final incurred cost audits determine the reasonableness and accuracy of costs billed to a project as well as compliance with contractual terms. Field audits and desk reviews are performed to determine if firms maintained books and records in accordance with GAAP and FAR/OMB Circulars and contract terms.

Whether or not your firm is experienced with the audit process, this session provides much useful information on why audits are required and how a firm can be prepared.
9:45 AM - 10:45 AM
LOCATION: KING CHARLES

Session 9: CRM in the Decade Ahead
What will the CRM industry “look like” in the next 10 years? What needs to be done now to ensure sustainability of the industry into the future? By surveying industry practitioners and encouraging dialogue on the issue, ACRA has identified key areas that need to be addressed proactively, starting now. Come and participate in what promises to be a lively discussion and see how you and your firm can become involved in shaping the future of the industry.
11:00 AM - 12:00 PM
LOCATION: KING CHARLES

Session 10: Ensuring Industry Sustainability and Quality: Educating the Next Generation of CRM Practitioners
CRM firms are only as strong as their staff. From archaeological field technicians to senior historians, myriad professionals are required to conduct cultural resource studies—all under the management of business owners, boards, and principals. Although some of our employees come to us from another firm, others enter the business world directly from school or from non-industry contexts such as museums or government agencies. The question is, what skills do these individuals bring to the table, and which are generally lacking? Are employees adequately prepared for a career in CRM? What should we consider basic entry-level skills/knowledge, and what should we expect to teach “on the job”? This session brings together CRM professionals and university professors to launch a discourse on the future of preservation education. The goal is to commence a dialogue between the industry and the academy, resulting in a set of best practices for education at the undergraduate and graduate levels.
1:30 PM - 2:30 PM
AICP, 1.0
LOCATION: KING CHARLES

Session 11: Best Practices
This session will inform attendees of some important recent technological methods and applications. Presentations will cover advances in the digital recordation of architectural properties, the when, how, and what of digital curation for CRM firms, and the goals and results of a synthesis of geophysical applications in the Middle Atlantic region.
3:00 PM - 4:30 PM
LOCATION: KING CHARLES
Erik Hein
Executive Director, National Conference of State Historic Preservation Officers

Prior to holding this position, he was the President of and Registered Lobbyist for Preservation Action, the national non-profit grassroots lobbying organization focused on federal historic preservation policy.

Prior to his work in federal preservation advocacy, he also worked as a city historic preservation officer, the assistant executive director of a local non-profit, and a program director at a statewide preservation organization. He has also served and continues to serve on numerous nonprofit boards including the US National Committee of the International Council on Monuments and Sites (ex-officio), the Preservation Action Foundation, and the Committee of 100 on the Federal City.

Originally from Bucks County, Pennsylvania, he now lives in Petworth, District of Columbia.

In addition to studying 19th Century art and architecture at the Victoria University of Manchester, UK, Erik holds a Bachelor's degree from Penn State University and a Masters in American Studies/Historic Preservation from the George Washington University.

Emily Jane Murray
Public Archaeology Coordinator, Florida Public Archaeology Network

Emily Jane Murray earned a MA in Anthropology from Brandeis University where she focused on public archaeology and site museums in Northeast Florida, and a BA in Communications from Flagler College. She has worked all over the Southeastern US in CRM and created numerous outreach tools including videos, activities and museum displays.

She currently works as a Public Archaeology Coordinator for the Florida Public Archaeology Network Northeast and East Central Regions.

Jeff Moates
Director, West Central & Central Regions, Florida Public Archaeology Network

Jeff Moates is Director of the West Central and Central Regional Centers of FPAN. He earned a M.A. in Historical Archaeology from the University of West Florida. Jeff's prior work experiences include public and private, state and local cultural resource management serving as a field crew chief for Archaeological Consultants Inc., staff archaeologist in Florida's underwater archaeology division, and as curator of the Florida Maritime Museum in Manatee County.

James Davidson
University of Florida, Gainesville

James Davidson, Ph.D., is an Associate Professor of Anthropology at the University of Florida, author of the country's most comprehensive catalog of historical-period coffin hardware, and mortuary expert on cemetery disinterment projects across the country, including Freedman's Cemetery in Dallas, Texas.

Marion Werkheiser
Cultural Heritage Partners, PLLC

Marion Werkheiser is founder and managing member of Cultural Heritage Partners, PLLC, a law and policy firm based in Washington, DC, and founding partner of the Heritas Group, a firm of big idea strategists for government, business, and social change institutions. Marion is a self-professed political junkie with extensive experience in electoral politics and government affairs. With strong relationships on Capitol Hill and in state houses across the country, Marion advocates for issues important to the historic preservation and archaeological communities and currently represents the American Cultural Resources Association, the Society for Historical Archaeology, the Gas and Preservation Partnership, and others. She earned her J.D. from Harvard Law School and her B.A. from Indiana University.
Erik Hein
Executive Director, National Conference of State Historic Preservation Officers

Prior to holding this position, he was the President of and Registered Lobbyist for Preservation Action, the national non-profit grassroots lobbying organization focused on federal historic preservation policy.

Prior to his work in federal preservation advocacy, he also worked as a city historic preservation officer, the assistant executive director of a local non-profit, and a program director at a statewide preservation organization. He has also served and continues to serve on numerous nonprofit boards including the US National Committee of the International Council on Monuments and Sites (ex-officio), the Preservation Action Foundation, and the Committee of 100 on the Federal City. Originally from Bucks County, Pennsylvania, he now lives in Petworth, District of Columbia.

In addition to studying 19th Century art and architecture at the Victoria University of Manchester, UK, Erik holds a Bachelor’s degree from Penn State University and a Masters in American Studies/Historic Preservation from the George Washington University.

Emily Jane Murray
Public Archaeology Coordinator, Florida Public Archaeology Network

Emily Jane Murray earned a MA in Anthropology from Brandeis University where she focused on public archaeology and site museums in Northeast Florida, and a BA in Communications from Flagler College. She has worked all over the Southeastern US in CRM and created numerous outreach tools including videos, activities and museum displays. She currently works as a Public Archaeology Coordinator for the Florida Public Archaeology Network Northeast and East Central Regions.

Jeff Moates
Director, West Central & Central Regions, Florida Public Archaeology Network

Jeff Moates is Director of the West Central and Central Regional Centers of FPAN. He earned a M.A. in Historical Archaeology from the University of West Florida. Jeff’s prior work experiences include public and private, state and local cultural resource management serving as a field crew chief for Archaeological Consultants Inc., staff archaeologist in Florida’s underwater archaeology division, and as curator of the Florida Maritime Museum in Manatee County.

James Davidson
University of Florida, Gainesville

James Davidson, Ph.D., is an Associate Professor of Anthropology at the University of Florida, author of the country’s most comprehensive catalog of historical-period coffin hardware, and mortuary expert on cemetery disinterment projects across the country, including Freedman’s Cemetery in Dallas, Texas.

Marion Werkheiser
Cultural Heritage Partners, PLLC

Marion Werkheiser is founder and managing member of Cultural Heritage Partners, PLLC, a law and policy firm based in Washington, DC, and founding partner of the Heritas Group, a firm of big idea strategists for government, business, and social change institutions. Marion is a self-professed political junkie with extensive experience in electoral politics and government affairs. With strong relationships on Capitol Hill and in state houses across the country, Marion advocates for issues important to the historic preservation and archaeological communities and currently represents the American Cultural Resources Association, the Society for Historical Archaeology, the Gas and Preservation Partnership, and others. She earned her J.D. from Harvard Law School and her B.A. from Indiana University.
Charlene Dwin Vaughn, AICP, is a certified urban planner employed with the Advisory Council on Historic Preservation (ACHP). She has practiced art, cultural heritage and historic preservation law for her entire legal career, representing foreign states, museums, auction houses, major collectors, associations, nonprofits and other entities. She advocates for a wide variety of issues on the Hill and helps clients form valuable and effective relationships with partners, agencies and lawmakers. Eden earned her J.D. from George Washington University Law School and B.A. from the University of Virginia, where she was an Echols Scholar.

Uzi Baram is professor of anthropology and director of the New College Public Archaeology Lab at New College of Florida in Sarasota, Florida. His research on the Middle East examines the intersection of archaeology and heritage tourism. As a faculty member at New College, he has created local programs in archaeology and heritage studies.

William Lees is Executive Director of the Florida Public Archaeology Network (FPAN) and a member of the Florida Historical Commission. As director of FPAN, he has developed a unique program for public involvement in archaeology and cultural heritage.

Christopher Polglase is technical director for Cultural Heritage at Environmental Resources Management. He has managed projects and conducted investigations throughout the continental United States, the Arctic, the Caribbean, Europe, and the Caucasus. He is an expert on cultural heritage management programs, most specifically related to oil and gas project impacts on cultural heritage.

George Smith is courtesy faculty at the Department of Anthropology at Florida State University. Among his many roles he is also an expert member on the International Committee on Archaeological Heritage Management for the United States International Council on Monuments and Sites (ICOMOS), on the editorial board of the journal Heritage and Society, and co-editor for the Cultural Heritage Management section of the Encyclopedia of Global Archaeology, published by Springer.

Eden Burgess is an attorney with Cultural Heritage Partners, PLLC in Washington, DC, and a principal at the Heritas Group. She has practiced art, cultural heritage and historic preservation law for her entire legal career, representing foreign states, museums, auction houses, major collectors, associations, nonprofits and other entities. She advocates for a wide variety of issues on the Hill and helps clients form valuable and effective relationships with partners, agencies and lawmakers. Eden earned her J.D. from George Washington University Law School and B.A. from the University of Virginia, where she was an Echols Scholar.
Susan Malin-Boyce  
Archaeologist, St. Louis District, U.S. Army Corps of Engineers

Susan Malin-Boyce, Ph.D., works for the Mandatory Center of Expertise for the Curation and Management of Archaeological Collections (MCX-CMAC), St. Louis District, U.S. Army Corps of Engineers, where she manages the Veterans Curation Program. She was Field Director and Deputy Director for the Regime Crimes Liaison Office’s Mass Graves Investigation Team, providing forensic assistance for Iraqi High Tribunal investigations of the Anfal Campaign (1988) and suppression of the Intifada (1991) conducted against the Kurdish and Shiite populations respectively. A material culture specialization in ceramic analysis has facilitated her research with European Iron Age and Roman period pottery in Germany and France, and with Indus Valley Harappan period materials in Pakistan. Her research has also focused on mapping and settlement pattern analyses of large and complex prehistoric habitation sites.

Lesley Cusick  
Regulatory Specialist, Restoration Services, Inc.

Lesley Cusick is a member of the professional staff of Restoration Services, Inc., a small business engaged in providing environmental, technical, regulatory, and project management support to federal, state, and private-sector clients, in particular, those engaged in the energy industry. Ms. Cusick has nearly 30 years of experience as an environmental regulator and land use/land reuse planning subject matter expert serving a diverse client base. Her areas of expertise include federal real property transfer at brownfield sites, NEPA strategic analyses, regulatory policy development, and the direct integration of NHPA of 1966 compliance with CERCLA projects using the Applicable or Relevant and Appropriate Requirements process to enable effective streamlining for timely, compliant clean-up decision-making. Lesley has designed and developed credible and effective communication tools, with a focus on risk communication, offering perspectives to make complex projects and processes understandable to stakeholders. She is an experienced trainer and facilitator.

Donn Grenda  
ACRA Salary Survey/CRM Survey Committee; Statistical Research, Inc. and Co-Chair of GAPP’s Identification & Information Resources Working Group

Donn Grenda, Ph.D., RPA, is president of Statistical Research, Inc., an archaeological and historical consulting firm with offices throughout the western United States, and is on the board of directors of Nexus Heritage, an archaeological and heritage resources consulting firm based in the United Kingdom. He has undergraduate degrees in economics and anthropology from the University of Redlands, a master’s degree in anthropology with a specialization in historical archaeology from the College of William and Mary, and a doctorate in anthropology with a specialization in prehistoric archaeology from the University of Arizona. Dr. Grenda is chair of ACRA’s Salary Survey/CRM Survey Committee and worked with Vernon to prepare and implement the 2013 Salary and Membership Survey. He has served or is currently serving on the board of directors of a number of nonprofit organizations and has authored, coauthored, and edited many papers, reports, and books.

Deidre McCarthy  
Chief, Cultural Resource GIS Facility, National Park Service

Deidre McCarthy, GISP, serves as Chief of the Cultural Resource Geographic Information System (CRGIS) Facility of the National Park Service (NPS). The CRGIS Facility, a part of the Preservation Assistance Programs division of the NPS, Cultural Resources, Partnerships, and Science Directorate, is a national program that combines spatial technologies and information management systems for the identification, evaluation, protection and preservation of cultural resources and landscapes. Using Geographic Information Systems (GIS) and Global Positioning Systems (GPS), we enable parks, regions and NPS programs, as well as Federal, state, tribal and local organizations to access, exchange and distribute accurate information regarding cultural resources. Our goal is to make GIS technology widely available to preservationists, for use in all types of cultural resource planning. CRGIS is the only facility within the National Park Service dedicated to developing GIS applications for historic preservation and cultural resource management, including disaster response and Section 106. CRGIS also implements the NPS cultural resource spatial data transfer standards and leads the Federal Geographic Data Committee Cultural Resource Subcommittee, tasked with creating Federal agency-wide cultural resource spatial data standards.
Phil Neusius, Ph.D., is the chair of the Department of Anthropology and Interim Director of Archaeological Services at Indiana University of Pennsylvania. His research interests focus on North American prehistory. He has conducted field work extensively throughout the United States, including the Northeast, Midwest, Southwest, and Great Plains. He is also active in cultural resource management and historic preservation. As the founder of Archaeological Services at IUP, he has brought numerous applied research projects to campus, providing practical experience for undergraduate and graduate students. As chair of the Anthropology Department he has overseen the development of a successful M.A. degree program in Applied Archaeology.

The Anthropology Department he has overseen the development of a successful M.A. degree program in Applied Archaeology. Mr. Dodd has more than 13 years in the private sector providing services to architect, engineering, and construction firms dealing with federal, state, and local government. The firm of MacConel & Dodd specializes in providing clients with indirect cost (overhead) rate audits based on Federal Acquisition Regulation (FAR) criteria and the American Association of State Highway and Transportation Officials (AASHTO) Audit Guide as well as providing assistance in dealing with government entities. In addition the firm provides consulting and audit services to governmental agencies including performing overhead rate audits and audit work paper assessments for various state Departments of Transportation (DOTs).

Mr. Dodd has served as the Audit Manager for the Virginia DOT’s External Audit Section and has been responsible for the management and supervision of a professional staff performing audits and reviews of entities providing services to the Department. He has provided oversight to the timely performance of professional audits and reviews in accordance with the U.S. General Accounting Office standards, unique state criteria, FAR, and Office of Management and Budget (OMB) Circulars. He has also been responsible for the administrative and technical organization of the audit process, including staff coordination, progress monitoring, and reporting, and independent Certified Public Accountant (CPA) and External Audit liaison. Mr. Dodd’s responsibilities have included staff training and development as well as development and administration of training programs for Department Program Managers and contractors doing business with the DOT.

Lynne Sebastian, Ph.D., RPA, director of Historic Preservation Programs at the SRI Foundation (SRIF), received her doctorate in anthropology from the University of New Mexico (UNM). Dr. Sebastian has more than 30 years of experience in historic preservation and is a nationally recognized expert in historic preservation regulatory and legislative issues and in the archaeology of the American Southwest. Prior to joining SRIF, Dr. Sebastian was the New Mexico SHPO. She is a past-president of the Society for American Archaeology (SAA) and of the Register of Professional Archaeologists and served as chair of SAA’s Government Affairs Committee and as SAA secretary. She also holds an adjunct associate professor of Anthropology appointment at UNM and is currently an expert member of the Advisory Council on Historic Preservation.

Teresita Majewski, Ph.D., RPA, FSA, immediate past president of ACRA, is a vice president at Statistical Research, Inc. A historical archaeologist by training, she is also an adjunct associate professor in the School of Anthropology at the University of Arizona. Terry is also active in historic preservation in Arizona and has served as chair of the Tucson–Pima County Historical Commission for a number of years and is currently chair of the Arizona Historic Sites Review Committee and of the Arizona Historical Advisory Commission. She co-chairs the American Anthropological Association’s Task Force on Cultural Heritage, which has been charged with developing a plan for a more proactive approach to global cultural heritage issues by the association.

Speakers

**Dennis Dodd, Jr.**
MacConel & Dodd, LLC

Dennis Dodd, CIA, CGRM, is a Certified Internal Auditor and a Certified Government Financial Manager. Mr. Dodd has more than 18 years of government auditing experience and in excess of 3 years cost of accounting experience in private industry. In addition, he owned and operated a small business for a 2-year period.

Mr. Dodd has more than 13 years in the private sector providing services to architect, engineering, and construction firms dealing with federal, state, and local government. The firm of MacConel & Dodd specializes in providing clients with indirect cost (overhead) rate audits based on Federal Acquisition Regulation (FAR) criteria and the American Association of State Highway and Transportation Officials (AASHTO) Audit Guide as well as providing assistance in dealing with government entities. In addition the firm provides consulting and audit services to governmental agencies including performing overhead rate audits and audit work paper assessments for various state Departments of Transportation (DOTs).

Mr. Dodd has served as the Audit Manager for the Virginia DOT’s External Audit Section and has been responsible for the management and supervision of a professional staff performing audits and reviews of entities providing services to the Department. He has provided oversight to the timely performance of professional audits and reviews in accordance with the U.S. General Accounting Office standards, unique state criteria, FAR, and Office of Management and Budget (OMB) Circulars. He has also been responsible for the administrative and technical organization of the audit process, including staff coordination, progress monitoring, and reporting, and independent Certified Public Accountant (CPA) and External Audit liaison. Mr. Dodd’s responsibilities have included staff training and development as well as development and administration of training programs for Department Program Managers and contractors doing business with the DOT.

**Lynne Sebastian**
Expert Member, Advisory Council on Historic Preservation; Director of Historic Preservation Programs, SRI Foundation

Lynne Sebastian, Ph.D., RPA, director of Historic Preservation Programs at the SRI Foundation (SRIF), received her doctorate in anthropology from the University of New Mexico (UNM). Dr. Sebastian has more than 30 years of experience in historic preservation and is a nationally recognized expert in historic preservation regulatory and legislative issues and in the archaeology of the American Southwest. Prior to joining SRIF, Dr. Sebastian was the New Mexico SHPO. She is a past-president of the Society for American Archaeology (SAA) and of the Register of Professional Archaeologists and served as chair of SAA’s Government Affairs Committee and as SAA secretary. She also holds an adjunct associate professor of Anthropology appointment at UNM and is currently an expert member of the Advisory Council on Historic Preservation.

**Teresita Majewski**
Statistical Research, Inc., ACRA Immediate Past President and Nominating Committee

Teresita Majewski, Ph.D., RPA, FSA, immediate past president of ACRA, is a vice president at Statistical Research, Inc. A historical archaeologist by training, she is also an adjunct associate professor in the School of Anthropology at the University of Arizona. Terry is also active in historic preservation in Arizona and has served as chair of the Tucson–Pima County Historical Commission for a number of years and is currently chair of the Arizona Historic Sites Review Committee and of the Arizona Historical Advisory Commission. She co-chairs the American Anthropological Association’s Task Force on Cultural Heritage, which has been charged with developing a plan for a more proactive approach to global cultural heritage issues by the association.

**Phil Neusius**
Chair, Anthropology Department, Indiana University of Pennsylvania

Phil Neusius, Ph.D., is the chair of the Department of Anthropology and Interim Director of Archaeological Services at Indiana University of Pennsylvania. His research interests focus on North American prehistory. He has conducted field work extensively throughout the United States, including the Northeast, Midwest, Southwest, and Great Plains. He is also active in cultural resource management and historic preservation. As the founder of Archaeological Services at IUP, he has brought numerous applied research projects to campus, providing practical experience for undergraduate and graduate students. As chair of the Anthropology Department he has overseen the development of a successful M.A. degree program in Applied Archaeology.
Frank McManamon  
**Executive Director/Research Professor, Center for Digital Antiquity, Arizona State University**

Frank McManamon, Ph.D., RPA, is the Executive Director of the Center for Digital Antiquity at Arizona State University. Digital Antiquity develops and maintains tDAR (the Digital Archaeological Record), a disciplinary digital repository where individuals and organizations deposit their data. Data deposited in tDAR can be made available (with appropriate controls) and is preserved for long-term reuse. Before joining Digital Antiquity in 2009, McManamon worked in the Archaeology Program of the National Park Service.

William Chadwick  
**Principal Geoarchaeologist, John Milner Associates, Inc.**

William J. Chadwick, Ph.D., RPA, is a Principal Geoarcheologist and Senior Project Manager at John Milner Associates, Inc. (JMA) with broad experience in geoarchaeology and archeology. He holds a Ph.D. in Geology from the University of Delaware where he gained extensive training in archeological geology, geophysics, quaternary geology, sedimentology, stratigraphy, and geomorphology. Dr. Chadwick has conducted numerous geophysical and geomorphic surveys in Delaware, Indiana, Maryland, Massachusetts, New Jersey, New York, Pennsylvania, Virginia, and the District of Columbia. Dr. Chadwick's geospatial experience includes GPS, GIS, and 3D laser scanning projects both as stand-alone projects as well as integral parts of cultural resource management projects. Dr. Chadwick also has experience building geodatabases for specific project requirements and creating and implementing geospatial protocols for data transfer and quality control.

---

**Awards**

**Industry-Public Sector**

**MARYLAND STATE HIGHWAY ADMINISTRATION**

Awarded for the project titled InterCounty Connector (MD 200), Data Recovery at Sites 18MO609 and 18MO595.

**Industry-Private Sector**

**KINDER MORGAN**

Awarded for the project titled Ruby Pipeline

**Board or Directors Award**

**U.S. REPRESENTATIVE MICHAEL TURNER**

Awarded for his strong support for historic preservation activities and cultural resource management at state and national levels.
Thursday September 18
8:00am-5:00pm
Registration Fountain Foyer
8:00am-12:00pm
Board of Directors Meeting South Terrace
PRESENTER:
Wade Catts, ACRA President
10:00am-12:00pm
Workshop: Bringing it to the People: Making Archaeology Public King Charles after 50 Years of Cultural Resource Management (CRM)
PRESENTERS:
Emily Jane Murray, Public Archaeology Coordinator, Florida Public Archaeology Network & Jeff Moates, Director, West Central & Central Regions, Florida Public Archaeology Network
MODERATOR:
Lee Hutchinson, Archaeological Consultants, Inc.
1:00pm-5:00pm
Workshop: Cemetery Law and Identification: A Primer for King Charles CRM Professionals and Planners
PRESENTER:
James Davidson, University of Florida - Gainesville
MODERATOR:
Kerri S. Barile, Dovetail Cultural Resource Group, ACRA Board member and Education Committee
5:00pm-8:00pm
Welcome Reception South Terrace Patio
Remarks by Wade Catts, John Milner Associates, Inc. and ACRA President
Friday September 19
7:00am - 8:30am
Continental Breakfast South Terrace
8:00 - 5:00 pm
Registration Fountain Foyer
8:30am-8:45am
Session 1: President’s Welcome King Charles
PRESENTER:
Wade Catts, John Milner Associates, Inc., ACRA President
9:00am-9:45am
Session 2: Government Affairs Update King Charles
PRESENTERS:
Erik Hein, Executive Director, National Conference of State Historic Preservation Officers; Marion Werkheiser and Eden Burgess, Cultural Heritage Partners, PLLC
MODERATOR:
Ian Burrow, Hunter Research, Inc. and ACRA Vice President for Government Relations